



Comprehensive Plan

Fiscal Years 2023 through 2025

Green Bonds US

July 2022
January 2023 (Revised)
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1. Introduction

Over the past three years, the United States has made a large investment into our climate future. Now, it's our responsibility to seize this opportunity and create meaningful benefits for the people of Connecticut.

In November 2021, the US Congress enacted the Infrastructure Investment and Jobs Act ("IIJA"), also called the Bipartisan Infrastructure Law ("BIL"). The \$1.2 trillion act established and refunded programs to support new infrastructure over a 10-year period. The IIJA contains research and development funds for low-carbon energy technology and support for deployment of clean energy technology such as electric vehicles. In fact, the largest portion of this investment will be overseen by the Department of Transportation.¹

In August 2022, Congress reached a deal on budget reconciliation and enacted the Inflation Reduction Act ("IRA"). This landmark federal law which aims to curb inflation and represents the single most significant legislation to combat climate change in our nation's history. It allocates \$369 billion to help build the clean energy economy through incentives and tax credits, including the creation of a \$27 billion Greenhouse Gas Reduction Fund ("GGRF") modelled after the Connecticut Green Bank ("Green Bank").² The investment tax credits support a myriad of clean energy technologies from renewable energy, energy efficiency, and storage to electric vehicles, nuclear power, and green hydrogen. The tax credits run through 2032 and include additional benefits of 10% for "energy communities" (i.e., Metropolitan Statistical Areas such as Fairfield and New Haven Counties), of 10-20% for "low-income communities" (e.g., Bridgeport, Hartford, Waterbury), and 10% for "domestic content" (e.g., fuel cells manufactured in Connecticut). Modelled after the Green Bank, the GGRF funded several national climate banks through a National Clean Investment Fund ("NCIF"), networks of community lenders through a Clean Communities Investment Accelerator ("CCIA"), and a "Solar for All" initiative, to ensure that solar (including storage) reaches vulnerable communities.

Collectively, these two federal funding packages represent the largest federal commitment to addressing our changing climate in the nation's history. These Acts seek to expand America's capacity to manufacture and install technology domestically and to reduce the cost to adopt technology. They seek to achieve these goals in a way that supports workforce development, low-income families, and outreach to regions that historically haven't embraced green technology. However, as we approach the upcoming Presidential election in November and face an increasingly divided Legislative branch, the likelihood of additional federal funding to supplement the IIJA and IRA in the near term appears slim. As a result, Connecticut is actively seeking ways to maximize the federal funding it can attract.

The Green Bank has worked collaboratively with other state agencies as well as non-profit and private organizations that are applying for competitive federal funding. We participated in six different coalitions applying for funding under the GGRF. We have closely partnered with state agencies to devise effective strategies that empower customers to leverage IRA tax credits. This federal funding can propel Connecticut towards achieving the state decarbonization goals established in the 2008 Global Warming Solutions Act ("GWSA").

Our investments have already made a measurable difference. In the 13 years of its existence, the Green Bank has helped avoid over 12 million tons of carbon dioxide emissions (the equivalent of

¹ [The US Bipartisan Infrastructure Law: Breaking it down | McKinsey](#)

² <https://www.ctgreenbank.com/connecticut-green-bank-the-countrys-first-state-green-bank-salutes-u-s-congress-and-president-biden-for-passage-and-signage-of-inflation-reduction-act/>

2.4 million passenger vehicles driven for one year).³ Avoiding 1 million tons of carbon dioxide emissions a year, for a state that emits nearly 35 million tons per year,⁴ is nearly 3 percent of all emissions avoided, or over 25 percent of emissions avoided from electricity generation (and consumption).⁵

However, we must acknowledge that Connecticut will need to significantly accelerate annual reductions to be on track to achieve 2030 and 2050 targets set forth in the GWSA.⁶ The 2021 Connecticut Greenhouse Gas Emissions Inventory,⁷ released in April 2023 by the Connecticut Department of Energy and Environmental Protection (“DEEP”),⁸ revealed that emissions estimates for 2021 are a 22 percent decrease from the 1990 baseline, but a 6 percent increase from 2020. Transportation is the highest emitting sector (i.e., 40% of emissions), with residential (i.e., 19% of emissions) and electric power (i.e., 15% of emissions) following.

In recognition of the Green Bank’s successful track record of deploying green infrastructure, Governor Ned Lamont, with the support of the Governor’s Council on Climate Change, signed into law Public Act 21-115 on July 6, 2021.⁹ This act expanded the Green Bank mandate to include environmental infrastructure – a recognition that the same financing tools we have successfully leveraged to increase investment in and deployment of clean energy in Connecticut can support other environmental sectors in need of rapid transformation as well. The act includes the creation of an Environmental Infrastructure Fund which could receive federal funds (e.g., GGRF) to mobilize private investment in environmental infrastructure.

Liu Zhenmin, the United Nations Under-Secretary-General for Economic and Social Affairs, concludes his comments on the annual SDG report with the following guidance: “Nothing short of a comprehensive transformation of the international finance and debt architecture will be required to accomplish these aims...” With nearly \$1.3 trillion of public and private investment in global climate finance (i.e., mitigation of greenhouse gas emissions and resilience from the impacts of climate change) in 2022, or approximately \$155 per person, 2 to 4 times more investment is needed – between \$3 to \$6 trillion per year (i.e., \$370 to \$740 per person) – to confront climate change.¹⁰

Although the Green Bank is geographically limited in our ability to invest in mitigation and resilience to confront climate change, we can continue to be a leader in the space and demonstrate how new financing models through public-private partnerships can drive innovative investment in our global future.¹¹ Since the Green Bank’s launch in 2011 as the first state level green bank in the nation, dozens of state and local green banks have popped up both nationally and abroad. With the IIJA and the IRA in place at the federal level, and the public policies and incentives available in Connecticut, the Green Bank is poised to continue its leadership and advance its mission.

³ <https://www.ctgreenbank.com/wp-content/uploads/2023/09/FY12-FY23-Green-Bank-Impact-Report-9-1-2023.pdf>

⁴ Connecticut Greenhouse Gas Inventory (Update for 1990-2021) by DEEP (April 20, 2023)

⁵ Ibid (11)

⁶ Reduce GHG emissions by 45% from 2001 levels by 2030 and 80% from 2001 levels by 2050

⁷ https://portal.ct.gov/-/media/DEEP/climatechange/1990-2021-GHG-Inventory/DEEP_GHG_Report_90-21_Final.pdf

⁸ https://portal.ct.gov/-/media/DEEP/climatechange/GHG_Emissions_Inventory_2018.pdf

⁹ An Act Concerning Climate Change Adaptation – <https://www.cga.ct.gov/2021/ACT/PA/PDF/2021PA-00115-R00HB-06441-PA.PDF>

¹⁰ Climate Policy Initiative “Landscape of Climate Finance 2021/2022”

¹¹ “There’s finally a national climate bank. Here’s how it can make its \$27 billion go even further” in Fast Company by Ashley Stimpson (December 16, 2022)

As the saying goes “think globally – act locally”. With the infusion of federal funding from the IJJA and the IRA, we now have a unique opportunity to accelerate the transition to a green economy. These funds come with a welcome forcing mechanism to ensure that the benefits of this transition reach low-income families and disadvantaged communities, promoting an equitable deployment that benefits all communities in our state. According to the Rocky Mountain Institute, the first trillion dollars invested globally in cleantech took decades. The second trillion will happen in four years.¹² Demand for solar, storage, and electric vehicles has increased exponentially. Together, we can create a sustainable future that leaves no one behind.

2. Organizational Overview

The Green Bank¹³ was established on a bipartisan basis by Governor Malloy and the Connecticut General Assembly (“CGA”) on July 1, 2011 through Public Act (“PA”) 11-80¹⁴ as a quasi-public agency that supersedes the former Connecticut Clean Energy Fund (“CCEF”). On July 1, 2021, the 10th anniversary of the Green Bank, again, on a bipartisan basis, Governor Lamont and the CGA enacted PA 21-115 expanding the scope of the Green Bank beyond “clean energy” to include “environmental infrastructure”. As the nation’s first state green bank, the Green Bank leverages public funds to mobilize multiples of private investment to increase and accelerate investment in clean energy deployment and environmental infrastructure improvement in Connecticut.

The Green Bank’s statutory purposes are:

- To develop programs to finance and otherwise support clean energy and environmental infrastructure investment in residential, municipal, small business and larger commercial projects and such other programs as the Green Bank may determine;
- To support financing or other expenditures that promote investment in clean energy sources and environmental infrastructure to foster the growth, development and commercialization of clean energy sources, environmental infrastructure, and related enterprises; and
- To stimulate demand for clean energy and the deployment of clean energy sources and investment in environmental infrastructure within the state that serves end-use customers in the state.

The Green Bank’s purposes are codified in Section 16-245n(d)(1) of the Connecticut General Statutes (“CGS”) and restated in the Green Bank’s Board approved [Resolution of Purposes](#). The Green Bank is a public policy innovation that exemplifies Connecticut’s more than two-decade history of bipartisan executive and legislative branch leadership on the issue of climate change. Leadership highlights include:

- **Governor Rowland** – co-chaired the New England Governors and Eastern Canadian Premiers Conference, which established a regional commitment to reduce greenhouse

¹² [The Cleantech Revolution - RMI](#)

¹³ PA 11-80 repurposed the Connecticut Clean Energy Fund (CCEF) administered by Connecticut Innovations, into a separate quasi-public organization called the Clean Energy Finance and Investment Authority (CEFIA). Per Public Act 14-94, CEFIA was renamed to the Connecticut Green Bank.

¹⁴ An Act Concerning the Establishment of the Department of Energy and Environmental Protection and Planning for Connecticut’s Energy Future – <https://www.cga.ct.gov/2011/act/pa/pdf/2011PA-00080-R00SB-01243-PA.pdf>

gas (“GHG”) emissions (i.e., 1990 levels by 2010, 10% below 1990 levels by 2020, and 80% below 2001 levels by 2050);¹⁵

- **Governor Rell** – supported PA 08-98¹⁶ codifying the regional commitment into state law, appointing Gina McCarthy to be the Commissioner of the Department of Environmental Protection who would help lead the development of the Regional Greenhouse Gas Initiative (“RGGI”), later become the Administrator of the United States Environmental Protection Agency (“USEPA”) under President Obama, and become the White House National Climate Advisor for President Biden;
- **Governor Malloy** – led the passage of PA 11-80 establishing DEEP, creating the Green Bank, and other policies catalyzing the market for clean energy, as well as PA 18-50¹⁷ and PA 18-82¹⁸ increasing the state’s renewable portfolio standard (“RPS”) to 40% by 2030 and establishing a midterm GHG emissions reduction target of 45% below 2001 levels by 2030, respectively; and
- **Governor Lamont** – issued his first¹⁹ and third²⁰ executive orders on state “Greener Gov” for sustainability, clean energy, and climate change leadership, passing PA 21-115 expanding the scope of the Green Bank to include “environmental infrastructure,” PA 22-5²¹ including a 100% zero emission electricity target by 2040, and PA 22-25²² confronting greenhouse gas emissions from the transportation sector, including 100% targets for school buses in environmental justice communities by 2030 and all communities by 2040.

The CGA has worked hand-in-hand with these Governors and the citizens of the state over the years to devise and support public policies that promote clean energy, environmental infrastructure, and lead the movement to confront climate change.²³

2.1 Vision Statement

...a planet protected by the love of humanity.²⁴

¹⁵ NEG-ECP Resolution 26-4 adopting the “Climate Change Action Plan 2001” (August 2001 in Westbrook, CT) – Westbrook Resolution

¹⁶ An Act Concerning Connecticut Global Warming Solutions – <https://www.cga.ct.gov/2008/ACT/Pa/pdf/2008PA-00098-R00HB-05600-PA.pdf>

¹⁷ An Act Concerning Connecticut’s Energy Future – <https://www.cga.ct.gov/2018/act/pa/pdf/2018PA-00050-R00SB-00009-PA.pdf>

¹⁸ An Act Concerning Climate Change Planning and Resiliency – <https://www.cga.ct.gov/2018/act/pa/pdf/2018PA-00082-R00SB-00007-PA.pdf>

¹⁹ <https://portal.ct.gov/-/media/Office-of-the-Governor/Executive-Orders/Lamont-Executive-Orders/Executive-Order-No-1.pdf>

²⁰ <https://portal.ct.gov/-/media/Office-of-the-Governor/Executive-Orders/Lamont-Executive-Orders/Executive-Order-No-3.pdf>

²¹ An Act Concerning Climate Change Mitigation – <https://www.cga.ct.gov/2022/act/Pa/pdf/2022PA-00005-R00SB-00010-PA.PDF>

²² An Act Concerning the Connecticut Clean Air Act – <https://www.cga.ct.gov/2022/ACT/PA/PDF/2022PA-00025-R00SB-00004-PA.PDF>

²³ Reducing greenhouse gas emissions and confronting climate change is supported by a number of public policies, including, but not limited to PA 17-3, PA 18-82, PA 19-71, Governor Lamont’s Executive Orders 1 and 3, Comprehensive Energy Strategy, Governor’s Council on Climate Change, and many other past acts, plans, or policies.

²⁴ Vision Statement inspired by the Innovations in American Government Awards at the Ash Center of Harvard University’s Kennedy School of Government, Maya Angelou’s “On the Pulse of Morning,” the powerful words of Mary Evelyn Tucker on “inclusive capitalism,” and the late Mother Jennifer of the Daughters of Mary of the Immaculate Conception

2.2 Mission Statement

Confront climate change by increasing and accelerating investment into Connecticut’s green economy to create more resilient, healthier, and equitable communities.

2.3 Goals

To achieve its vision and mission, the Green Bank has established the following three goals:

1. To leverage limited public resources to scale-up and mobilize private capital investment in the green economy of Connecticut.
2. To strengthen Connecticut’s communities, especially vulnerable communities,²⁵ by making the benefits of the green economy inclusive and accessible to all individuals, families, and businesses.
3. To pursue investment strategies that advance market transformation in green investing while supporting the organization’s pursuit of financial sustainability.

The vision statement, mission statement, and goals support the implementation of Connecticut’s climate change, clean energy, and environmental infrastructure policies be they statutorily required (e.g., PA 21-53),²⁶ planning (e.g., Comprehensive Energy Strategy), or regulatory (e.g., Docket No. 17-12-03RE03)²⁷ in nature.

Framework for an Equitable Modern Grid²⁸

The Public Utilities Regulatory Authority’s (“PURA”) Framework for an Equitable Modern Grid, seeks to (1) support, or remove barriers to, the growth of Connecticut’s green economy; (2) enable a cost-effective, economy-wide transition to a decarbonized future; (3) enhance customer access to a more resilient, reliable and secure electricity commodity; and (4) advance the ongoing energy affordability dialogue in the state, particularly in underserved communities.

The Green Bank supports PURA in their efforts through participation in many of the re-openers in the equitable modern grid as a commentor, a participant and a program administrator.

2.4 Definitions – Clean Energy and Environmental Infrastructure

The Green Bank’s investment focus is on “clean energy” and “environmental infrastructure” as defined by CGS Section 16-245n:

²⁵ Per PA 20-05, “An Act Concerning Emergency Response by Electric Distribution Companies, the Regulation of Other Public Utilities and Nexus Provisions for Certain Disaster-Related or Emergency-Related Work Performed in the State,” “vulnerable communities” means populations that may be disproportionately impacted by the effects of climate change, including, but not limited to, low and moderate income communities, environmental justice communities pursuant to section 22a-20a, communities eligible for community reinvestment pursuant to section 36a-30 and the Community Reinvestment Act of 1977, 12 USC 2901 et seq., as amended from time to time, populations with increased risk and limited means to adapt to the effects of climate change, or as further defined by DEEP in consultation with community representatives.

²⁶ An Act Concerning Energy Storage – <https://www.cga.ct.gov/2021/act/Pa/pdf/2021PA-00053-R00SB-00952-PA.PDF>

²⁷ Equitable Modern Grid Initiative – Electric Storage

²⁸ <https://portal.ct.gov/PURA/Electric/Grid-Modernization/Grid-Modernization>

- **Clean Energy** – “clean energy” means solar photovoltaic energy, solar thermal, geothermal energy, wind, ocean thermal energy, wave or tidal energy, fuel cells, landfill gas, hydropower that meets the low-impact standards of the Low-Impact Hydropower Institute, hydrogen production and hydrogen conversion technologies, low emission advanced biomass conversion technologies, alternative fuels, used for electricity generation including ethanol, biodiesel or other fuel produced in Connecticut and derived from agricultural produce, food waste or waste vegetable oil, provided the Commissioner of Energy and Environmental Protection determines that such fuels provide net reductions in GHG emissions and fossil fuel consumption, usable electricity from combined heat and power systems with waste heat recovery systems, thermal storage systems, other energy resources and emerging technologies which have significant potential for commercialization and which do not involve the combustion of coal, petroleum or petroleum products, or nuclear fission, financing of energy efficiency projects, projects that seek to deploy electric, electric hybrid, natural gas or alternative fuel vehicles and associated infrastructure, any related storage, distribution, manufacturing technologies or facilities and any Class I renewable energy source, as defined in CGS 16-1(a)(2).
- **Environmental Infrastructure** – “environmental infrastructure” means structures, facilities, systems, services and improvement projects related to (A) water, (B) waste and recycling, (C) climate adaptation and resiliency, (D) agriculture, (E) land conservation, (F) parks and recreation, and (G) environmental markets, including, but not limited to carbon offsets²⁹ and ecosystem services.³⁰

2.5 Governance

Pursuant to Section 16-245n of the CGS, the powers of the Green Bank are vested in and exercised by a Board of Directors (“BOD”)³¹ that is comprised of twelve voting and one non-voting members each with knowledge and expertise in matters related to the purpose of the organization – see Table 1.³²

Table 1. Board of Directors of the Connecticut Green Bank

Position	Status	Appointer	Voting
State Treasurer (or designee)	Ex Officio	Ex Officio	Yes
Commissioner of DEEP (or designee)	Ex Officio	Ex Officio	Yes
Commissioner of DECD (or designee)	Ex Officio	Ex Officio	Yes
Secretary of OPM (or designee)	Ex Officio	Ex Officio	Yes
Residential or Low-Income Group	Appointed	Speaker of the House	Yes
Investment Fund Management	Appointed	Minority Leader of the House	Yes
Environmental Organization	Appointed	President Pro Tempore of the Senate	Yes
Finance or Deployment of Renewable Energy	Appointed	Minority Leader of the Senate	Yes
Finance of Renewable Energy	Appointed	Governor	Yes
Finance of Renewable Energy	Appointed	Governor	Yes
Labor	Appointed	Governor	Yes
R&D or Manufacturing	Appointed	Governor	Yes
President of the Green Bank	Ex Officio	Ex Officio	No

²⁹ Carbon offsets means an activity that compensates for the emission of carbon dioxide or other greenhouse gases by providing for an emission reduction elsewhere.

³⁰ Ecosystem services means benefits obtained from ecosystems, including, but not limited to, (A) provisioning services such as food and water, (B) regulating services such as floods, drought, land degradation and disease, and (C) supporting services such as soil formation and nutrient cycling.

³¹ <https://www.ctgreenbank.com/about-us/governance/board-of-directors/>

³² <https://www.ctgreenbank.com/about-us/governance/>

There are four (4) committees of the BOD of the Green Bank, including Audit, Compliance, and Governance Committee (“ACG Committee”), Budget, Operations, and Compensation Committee (“BOC Committee”), Deployment Committee, and the Joint Committee of the Energy Efficiency Board (“EEB”) and the Green Bank.³³

Principal Statement of the Joint Committee

To support the Joint Committee of the EEB and the Green Bank, the following is a principal statement to guide its activities:

The EEB and the Green Bank have a shared goal to implement state energy policy throughout all sectors and populations of Connecticut with continuous innovation towards greater leveraging of ratepayer funds and a uniformly positive customer experience.

In addition to the above principal statement, on July 22, 2024, the Joint Committee recommended that the EEB and BOD of the Green Bank adopt the following goal within their respective plans:

Joint Committee Goal on Affordable Rental Housing

To enable greater investment in and deployment of technologies (i.e., solar PV, battery storage, heat pumps, weatherization, appliances, and controls) in affordable rental single and multifamily properties to realize important benefits for tenants (e.g., reduce energy burden (i.e., no more than 6% of annual household income), increase climate resilience, reduce GHG emissions) through the Conservation and Load Management Plan of the Energy Efficiency Board and Comprehensive Plan of the Connecticut Green Bank Board of Directors, and through greater coordination of incentive and financing programs from state and federal sources of capital.

The BOD of the Green Bank approved of the Joint Committee goal on July 26, 2024.

The BOD of the Green Bank is governed through enabling legislation, as well as by an [Ethics Statement](#) and [Ethical Conduct Policy](#), Resolutions of Purposes, [Bylaws](#), [Joint Committee Bylaws](#), and a Comprehensive Plan. All meetings, agendas, and materials of the Green Bank’s BOD and its Committees are publicly available on the organization’s website.^{34,35}

2.6 Organizational Structure

The Green Bank is administered by a professional staff overseeing three (3) business units, including:

- **Incentive Programs** – the Governor and the CGA from time-to-time may decide that there are certain incentive programs that they seek to have the Green Bank administer (e.g., PA

³³ Pursuant to CGS 16-245m(d)(2) – There shall be a joint committee of the Energy Conservation Management Board and the board of directors of the Connecticut Green Bank. The boards shall each appoint members to such joint committee. The joint committee shall examine opportunities to coordinate the programs and activities funded by the Clean Energy Fund pursuant to section 16-245n with the programs and activities contained in the plan developed under this subsection and to provide financing to increase the benefits of programs funded by the plan so as to reduce the long-term cost, environmental impacts and security risks of energy in the state. Such joint committee shall hold its first meeting on or before August 1, 2005.

³⁴ <https://www.ctgreenbank.com/about-us/governance/board-meetings/>

³⁵ <https://www.ctgreenbank.com/about-us/governance/committee-meetings/>

21-53). The Green Bank administers such programs with the goal of delivering on the public policy objectives, while at the same time ensuring that funds invested by the Green Bank are cost recoverable.³⁶ For example, the Green Bank co-administers the Energy Storage Solutions (“ESS”) program with the Electric Distribution Companies (“EDC”) (i.e., Avangrid and Eversource Energy) to deploy 580 MW of behind the meter residential and non-residential battery storage systems through an upfront declining incentive block structure and ongoing performance-based incentive.

- **Financing Programs** – the Green Bank’s core business is financing clean energy projects. The use of public revenues by the Green Bank (i.e., Clean Energy Fund (“CEF”) and RGGI allowance proceeds) are to be invested with the expectation of principal and interest being paid back over time (i.e., earned revenues). For example, per CGS 16a-40g, the Green Bank administers the Commercial Property Assessed Clean Energy (“C-PACE”) program. Through C-PACE, the Green Bank provides capital to building owners to make clean energy and resilience improvements on their properties that is paid back over time from a benefit assessment on the building owner’s property tax bill. The interest earned from these types of investments, over time, is expected to cover the operational expenses and a return for the Green Bank.
- **Environmental Infrastructure Programs** – as a result of the passage of PA 21-115 expanding the scope of the Green Bank beyond “clean energy” to include “environmental infrastructure,” the financing tools of the green bank model will be used to mobilize private investment in Connecticut’s green economy. Raising capital for the Environmental Infrastructure Fund (“EIF”) through the issuance of Green Liberty Bonds, accessing federal resources (e.g., IIJA, GGRF), and/or other means, will provide resources to invest in the modernization, decarbonization, and resilience of the state’s environmental infrastructure.

These three business units – Incentive Programs, Financing Programs, and Environmental Infrastructure Programs – serve the purposes of the Green Bank. To support the business units and their investments, the Green Bank has administrative support from finance, legal, marketing and operations, as well as innovation.

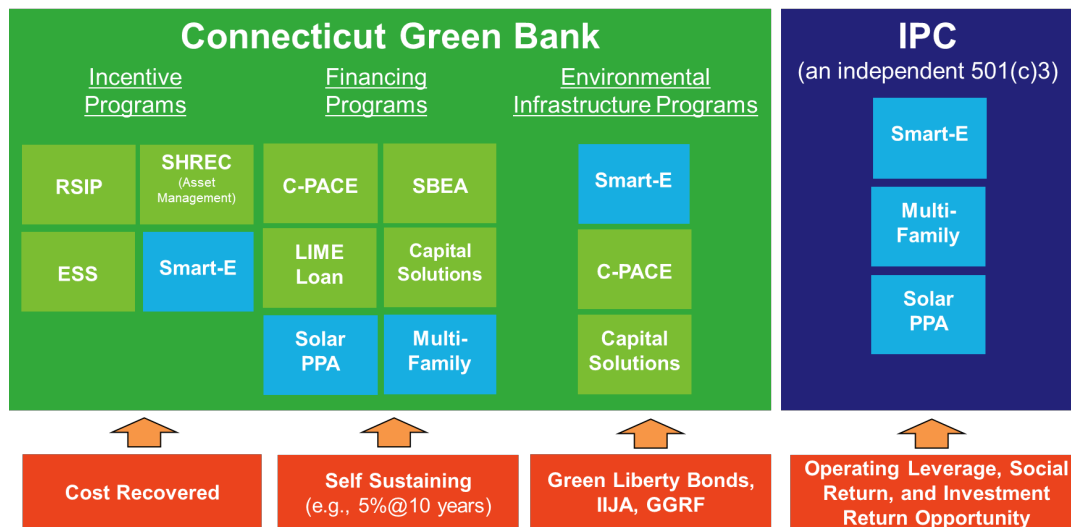
In FY19, the Green Bank, in partnership with DEEP and the Kresge Foundation, formed a nonprofit organization called Inclusive Prosperity Capital (“IPC”). The mission of IPC is to attract mission-oriented investors in underserved clean energy market segments (e.g., low-to moderate-income (“LMI”) single and multifamily properties) of the green economy. Although not an affiliate, nor a component unit of the Green Bank, IPC serves an important role supporting Green Bank programs (e.g., Smart-E, Solar PPA, and Multifamily Affordable) through FY26. Through Professional Service Agreements (“PSA”), the Green Bank has engaged IPC since FY19, and expects the final PSA to be in FY26 as IPC becomes self-sustainable.³⁷

For an overview of the organizational structure of the Green Bank, and its partnership with IPC – see Figure 1.

³⁶ In the past, per CGS 16-245ff, the Green Bank administered the Residential Solar Investment Program (“RSIP”) which resulted in nearly 380 MW of residential solar photovoltaic system deployment between 2012 through 2021. RSIP is cost recoverable per CGS 16-245gg.

³⁷ It should be noted that IPC was a winner of a \$249.3MM contract with the US EPA through the Greenhouse Gas Reduction Fund’s Solar for All initiative in 2024.

Figure 1. Organizational Structure of the Green Bank with Support from Inclusive Prosperity Capital



An Employee Handbook and [Operating Procedures](#) have been approved by the BOD and serve to guide the staff to ensure that it is following proper contracting, financial assistance, and other requirements.

3. Incentive Programs

The Green Bank administers incentive programs, including credit enhancements (e.g., interest rate buydowns, loan loss reserves), used to deploy clean energy and environmental infrastructure, while at the same time cost recovering the expenses associated with several of these programs (i.e., CGS 16-245ff, PA 21-53) within the business unit – including, but not limited to, incentives, administrative expenses, and financing costs.

3.1 Residential Solar Investment Program and Residential Renewable Energy Solutions

Residential Solar Investment Program

Per CGS 16-245ff, the Green Bank administered the Residential Solar Investment Program (“RSIP”) to deploy 350 megawatts (“MW”) of new residential solar PV systems on or before December 31, 2022, while promoting the sustained, orderly development of a local state-based solar PV industry and ensuring that solar PV systems are accessible and affordable to vulnerable communities.³⁸ As of December 31, 2022, the RSIP achieved 378 MW of deployment from \$1.4 billion of total investment, providing more than 46,300 households with access to solar PV systems, including 50% within vulnerable communities.³⁹ With the end of the RSIP policy, the focus of the Green Bank will be to manage the Solar Home Renewable Energy Credits (“SHREC”) generated from the systems supported through the RSIP to recover incentives, administrative expenses, and financing costs, by selling SHRECs to the EDCs through a 15-year Master Purchase Agreement (“MPA”) to pay for bonds sold to support the program. In addition to cost

³⁸ Each year, from 2019 through 2022, and cumulatively from 2014 through 2021, Connecticut had the largest per capita deployment of residential solar PV in the entire northeast (i.e., New England, New Jersey, and New York) as a result of administering the RSIP (SEIA – Solar Market Insights 2022).

³⁹ “Residential Solar Investment Program – 2012-2022 Program Impact Evaluation and Future Recommendations” by Slipstream (May 3, 2023) – [click here](#).

recovery of the RSIP through the SHREC, the Green Bank is looking into how to manage the end-of-life of the solar PV systems as the waste is potentially heavy in weight and sizable in volume.⁴⁰

Residential Renewable Energy Solutions

Starting January 1, 2022, the residential solar PV market transitioned from the RSIP and net metering to a tariff-based compensation structure.⁴¹ In order to ensure the continued sustained, orderly development of the local solar industry beyond the conclusion of the RSIP, and access to such clean energy technologies by vulnerable communities, the Green Bank actively engaged in the regulatory process (i.e., Docket No. 20-07-01) overseen by PURA to establish Residential Renewable Energy Solutions (“RRES”) – an EDC-administered residential renewable energy tariff program.

As a result of the Green Bank’s engagement in the PURA process for the RRES, the following key program design principles were included:

- **Rate of Return** – a just, reasonable, and adequate rate of return of between 9 to 11 percent was determined (i.e., equivalent to \$0.2940/kWh in 2021 and \$0.3189/kWh in 2024) for the 20-year tariff through the Green Bank’s inclusion of an objective rate of return analysis of the RSIP;
- **HES or HES-IE Requirement** – to continue the linkage between energy efficiency and solar PV as demonstrated by the RSIP, an important objective of the Joint Committee, the Green Bank advocated for a Home Energy Solutions (“HES”) or Home Energy Solutions – Income Eligible (“HES-IE”) requirement as part of the RRES;
- **Additional Incentives for Vulnerable Communities** – given the success of the RSIP in reaching vulnerable communities, the Green Bank wanted to ensure that solar PV was affordable and accessible to LMI households, and thus adds for low income (i.e., \$0.0250/kWh in 2021 and \$0.0550 in 2024) or households located in distressed municipalities⁴² (i.e., \$0.0125/kWh in 2021 and \$0.0275/kWh in 2024) over the 20-year tariff were determined;
- **Direct Payment** – due to the perceived risks of underwriting financing (i.e., loans, leases, or power purchase agreements (“PPAs”)) for vulnerable communities, the Green Bank advocated for direct payments of the tariff rates from the EDCs to a third-party in-part or in-whole as a way to reduce borrower risk (including perceived risk) and therefore make renewable energy more affordable and accessible to vulnerable communities. This provides a financing mechanism that would allow the Green Bank to provide investment in developers serving vulnerable communities; and
- **Affordable Housing** – as part of the Green Bank-led amendments to Section 2 of PA 21-48,⁴³ which includes “affordable housing” as part of RRES (i.e., versus Non-Residential Renewable Energy Solutions or “NRES”), and a subsequent decision by PURA in Docket

⁴⁰ 1.2 million panels is equivalent to over 55 million pounds of weight and nearly 5 billion cubic inches of volume – equivalent to 4,600 African elephants (i.e., 1,200 pounds each) and 30 Olympic sized swimming pools (i.e., 2.5 million liters of water).

⁴¹ See CGS 16-244z and Docket No. 20-07-01

⁴² https://portal.ct.gov/DECD/Content/About_DECD/Research-and-Publications/02_Review_Publications/Distressed-Municipalities

⁴³ An Act Establishing and Energy Efficiency Retrofit Grant Program for Affordable Housing – <https://www.cga.ct.gov/2021/act/Pa/pdf/2021PA-00048-R00SB-00356-PA.PDF>

No. 22-08-02, it will be easier for property owners to participate in RRES, enabling energy savings to both the property owner and its low-income tenants.

These key program design principles within the EDC-administered tariff program will improve the program's likelihood of success in deploying no less than fifty (50) MW of new residential solar PV a year, while ensuring that vulnerable communities have continued opportunities to reduce the burden of energy costs that they experienced through the RSIP. It should be noted that in 2023, nearly one-hundred and twenty (120) MW of new residential solar PV was deployed in Connecticut – greater than Massachusetts (i.e., 90 MW) and not much less than New Jersey (i.e., 147 MW) and New York (i.e., 181 MW).⁴⁴

To support PURA in overseeing the EDC-administered RRES, the Green Bank is a consultant to the Office of Education, Outreach, and Enforcement.

3.2 Energy Storage Solutions

With the passage of PA 21-53 establishing a 1000 MW energy storage target by 2030, and the final decision in Docket No. 17-12-03RE03 on electric storage, the Green Bank was selected by PURA to co-administer a 580 MW behind the meter residential and non-residential battery storage incentive program with the EDCs called Energy Storage Solutions (“ESS”). The Green Bank is responsible for administering the upfront incentive, marketing the program, overseeing evaluation, measurement, and verification (“EM&V”), and fostering the sustained, orderly development of a state-based electric energy storage industry. ESS seeks to deploy battery storage systems to help families and businesses become more resilient against power outages, while reducing peak demand during summer and winter periods reducing electric rates for all ratepayers.

As of June 30, 2024, there are 154 residential battery storage systems totaling 1.2 MW and 2 non-residential battery storage systems totaling 1.2 MW of installed capacity and \$5.7 million of total investment. There are 72 non-residential battery storage systems totaling 150.8 MW and \$262.4 million of potential total investment that have been approved by the Green Bank and are in the interconnection queue of the EDCs as part of the development of the projects.

3.3 EnergizeCT Smart-E Loan

The EnergizeCT Smart-E Loan (“Smart-E Loan”) is a partnership between the Green Bank and local community banks and credit unions that provide easy and affordable access to capital for homeowners to finance clean energy and environmental infrastructure improvements on their properties through local contractors. The Green Bank provides credit enhancements to the participating financing institutions in the form of interest rate buydowns (i.e., from the use of federal resources and from the Green Bank balance sheet through linked deposits) and loan loss reserves (i.e., from the Green Bank balance sheet). This allows financial institutions to provide low-interest and longer-term loans to families.

In FY 2023, the Green Bank, worked with Connecticut Institute for Resilience and Climate Adaptation (“CIRCA”), DEEP, Connecticut Department of Public Health (“DPH”), Connecticut Insurance Department, and other stakeholders, to identify additional measures (i.e., climate adaptation and resilience, water) for inclusion within the Smart-E Loan for environmental infrastructure. On June 18, 2024 the Green Bank announced that climate adaptation and resilience and water measures are eligible for the Smart-E Loan.

⁴⁴ Solar Market Insight by Solar Energy Industry Association and Wood Mackenzie

As of June 30, 2024, 8,820 families that have received Smart-E Loan from community lenders to finance various clean energy and environmental infrastructure projects totaling \$176.1 million of total investment.

3.4 Incentive Program Targets

The Green Bank has set targets for its Incentive Programs business unit for FY 2023,⁴⁵ FY 2024,⁴⁶ and FY 2025 in terms of the number of projects, total investment (i.e., public and private), and installed capacity – see Tables 2 through 4.

Table 2. Revised FY 2023 Targets for the Incentive Programs Business Unit

Program / Product	Projects	Total Capital Deployed (\$MM's)	Installed Capacity (kW)
Energy Storage Solutions – Residential	350	\$14.9	4,700
Energy Storage Solutions – Non-Residential	30	\$67.5	45,000
EnergizeCT Smart-E Loan	960	\$15.0	200
Total	1,340	\$97.4	49,900

Table 3. Revised FY 2024 Targets for the Incentive Programs Business Unit

Program / Product	Projects	Total Capital Deployed (\$MM's)	Installed Capacity (kW)
Energy Storage Solutions – Residential	150	\$4.8	1,000
Energy Storage Solutions – Non-Residential	15	\$30.4	20,700
EnergizeCT Smart-E Loan	1,204	\$22.4	900
Total	1,359	\$57.3	22,800

Table 4. FY 2025 Targets for the Incentive Programs Business Unit

Program / Product	Projects	Total Capital Deployed (\$MM's)	Installed Capacity (kW)
Energy Storage Solutions – Residential	500	\$16.0	4,300
Energy Storage Solutions – Non-Residential	5	\$12.5	10,000
EnergizeCT Smart-E Loan	1,325	\$26.8	2,120
Total	1,830	\$55.3	16,420

In terms of the Green Bank’s vulnerable community’s prioritization, the following is a goal for Incentive Programs:

- By 2025, no less than 40 percent of investment and benefits (e.g., reduction in energy burden, increase in resilience, jobs) from Incentive Programs is directed to vulnerable communities.

⁴⁵ Revised by the BOD on January 20, 2023

⁴⁶ Revised by the BOD on January 26, 2024

As a result of successfully achieving these targets, the Green Bank will reduce energy burden and increase resilience for Connecticut families and businesses, especially those in vulnerable communities, create jobs in our communities, raise tax revenues for the State of Connecticut, and reduce air pollution causing local public health problems and contributing to global climate change.

For details on Incentive Program performance, please see the Annual Comprehensive Financial Report for FY23.⁴⁷

4. Financing Programs

The Green Bank manages financing programs. That is to say that it oversees financing programs that invest capital upfront (i.e., public revenues including CEF and RGGI) to deploy clean energy, while at the same time returning principal and interest (i.e., earned revenues) over time from the financing of projects, products, or programs to ensure the financial sustainability of the Green Bank.

4.1 Commercial Property Assessed Clean Energy

Per CGS 16a-40g, C-PACE enables building owners to pay for clean energy improvements over time through a voluntary benefit assessment placed by participating municipalities on their property tax bills. As of June 30, 2024, there have been 139 cities and towns that have opted into C-PACE. This process makes it easier for building owners to secure low-interest capital for up to 25 years to fund clean energy improvements and is structured so that energy savings more than offset the benefit assessment. With the passage of PA 22-6,⁴⁸ resilience and electric vehicle recharging stations were added to the list of eligible measures for C-PACE.

Continuing its efforts, in FY 2024, the Green Bank, worked with DEEP, CIRCA, and other stakeholders, to expand C-PACE beyond clean energy to include resilience⁴⁹ measures. On June 18, 2024 the Green Bank announced that resilience measures are eligible for C-PACE.

As of June 30, 2024, 405 property owners have received \$349.1 million in C-PACE financing for various clean energy and environmental infrastructure projects.

4.2 Green Bank Solar Power Purchase Agreement & Solar Roof Lease

The Green Bank Solar PPA and the Green Bank Solar Roof Lease are third-party ownership structures to deploy solar PV systems for commercial scale end-use customers (e.g., businesses, nonprofits, municipal and state governments, schools, affordable multifamily properties, etc.) that uses a multi-year PPAs or site lease to finance projects while either reducing energy costs for the host customer or providing a fixed annual lease payment.

As of June 30, 2024, 218 property owners have received \$145.5 million in Green Bank Solar PPA financing for 65.3 MW of solar PV projects. In FY 2025, the Green Bank Solar PPA will focus on including battery storage to increase resilience of property owners while reducing electricity rates for all ratepayers.

⁴⁷ <https://www.ctgreenbank.com/wp-content/uploads/2023/10/Connecticut-Green-Bank-Annual-Comprehensive-Financial-Report-2023R.pdf>

⁴⁸ An Act Concerning the Commercial Property Assessed Clean Energy Program – <https://www.cga.ct.gov/2022/act/Pa/pdf/2022PA-00006-R00SB-00093-PA.PDF>

⁴⁹ Per CGS 16-244aa, “resilience” means the ability to prepare for and adapt to changing conditions and withstand and recover rapidly from deliberate attacks, accidents or naturally occurring threats or incidents, including, but not limited to, threats or incidents associated with the impacts of climate change.

4.3 Solar Marketplace Assistance Program (“Solar MAP”)

Supported by public policy,⁵⁰ the Green Bank continues to support Connecticut state agencies, municipalities, and affordable multifamily property owners in their sustainability initiatives through Solar MAP for Towns and Cities.⁵¹ Many Connecticut towns, primarily smaller towns, state agencies and affordable multifamily property owners are challenged to get through the many project steps preventing them from taking advantage of clean energy. Solar MAP provides turnkey support from start to finish to make it easier for these stakeholders to identify projects that will provide savings and resiliency, to access necessary incentives and Green Bank financing, and to add much-needed capacity to manage project implementation and construction. The program administers a competitive solicitation to select a construction partner and bring more projects to the market to grow our state’s clean energy economy. Projects are bundled into portfolios to achieve economies of scale driving down project costs and delivering better savings a property owner wouldn’t experience if they acted alone. With feedback from contractors and municipalities, the Green Bank integrated additional transparency into the Programs’ status and activities and developed a clearer mission and target audience. Solar MAP aims to support municipalities and other stakeholders that are underserved by the market. From a municipal standpoint, this typically means towns that are smaller in population and/or town staff without recent history of doing solar projects. The comprehensive program support and refined mission help better serve our stakeholders and the clean energy market.

4.4 Small Business Energy Advantage & Business Energy Advantage

Small Business Energy Advantage (“SBEA”) and Business Energy Advantage (“BEA”) are Eversource Energy administered on-bill commercial energy efficiency financing programs for small and medium-sized businesses, municipalities and Connecticut state agencies. Low-cost capital is provided by Amalgamated Bank with a credit enhancement from the Green Bank (i.e., subordinated debt) and the Connecticut Energy Efficiency Fund (i.e., loan loss guaranty and interest rate buydown). SBEA and BEA enables qualifying customers to access 0% on bill financing for up to \$100,000 per site for businesses (up to a maximum of \$1,000,000), up to \$5,000,000 for municipalities, and up to \$5,000,000 per project for state facilities with no overall outstanding loan cap.

As of June 30, 2024, 7,454 property owners have received \$110.1 million in SBEA financing for energy efficiency projects.

4.5 Multifamily Products

In FY 2024, as a result of public policy⁵², the Green Bank focused its multifamily⁵³ efforts on deploying solar and storage in affordable multifamily properties. The Green Bank expanded its Solar MAP to include the affordable multifamily sector. Through this program, properties receive assistance through all steps of the solar and storage project development process, from site identification and feasibility assessments to contractor procurement and financing. Eligible property owners can finance these projects through the Green Bank Solar PPA & Lease as well as C-PACE and the Solar Loan. Solar and storage developers active in the sector can also finance their projects through these products, outside of the Solar MAP program.

⁵⁰ CGS 16-245n “...stimulate demand for clean energy and deployment of clean energy sources that serve end use customers in the state...” (i.e., 16-245n(c)); and “...shall (i) develop separate programs to finance and otherwise support clean energy investment in residential, municipal, small business and larger commercial projects...” CGS 16-245n(d)(1)(B).

⁵¹ <https://www.ctgreenbank.com/community-solutions/solar-solutions-for-communities/solar-map/towns-and-cities/>

⁵² Public Act 21-48 and Docket No. 22-08-02

⁵³ Buildings with 5 or more units

The Green Bank will continue to support energy efficiency through its support of the LIME product offered by Capital for Change, as well as C-PACE. Additionally, to enable greater investment in and deployment of technologies (i.e. solar PV, battery storage, heat pumps, weatherization, appliances, and controls) in affordable multifamily properties, the Green Bank will continue efforts began in FY 2024 to work with the EDCs, DEEP, and the Energy Efficiency Board to better coordinate incentive and financing programs from state and federal sources of capital.

4.6 Green Bank Capital Solutions

As opportunities present themselves, the Green Bank from time-to-time invests as part of a capital structure in various clean energy projects (e.g., fuel cell, hydropower, food and farm waste to energy). These projects are selected based on the opportunity to expand the organization’s experience with specific technologies, advance economic development in a specific locale, or to drive adoption of clean energy that would otherwise not occur, while also earning a rate of return.

4.7 Financing Program Targets

The Green Bank has set targets for its Financing Programs business unit for FY 2023 through FY 2025 in terms of the number of projects, total investment (i.e., public and private), and installed capacity – see Tables 5 through 7.

Table 5. Revised FY 2023 Targets for the Financing Programs Business Unit

Program / Product	Projects	Total Capital Deployed (\$MM's)	Green Bank Capital Deployed (\$MM's)	Installed Capacity (kW)
Commercial PACE	23	\$31.0	\$7.0	-
Green Bank Solar PPA	19	\$13.7	\$2.7	7,600
Small Business Energy Advantage	839	\$18.6	\$3.7	-
Multifamily Term Loan	6	\$1.4	-	600
Multifamily Health and Safety	1	\$0.9	-	-
Total	882	\$64.2	\$13.4	7,600

Table 6. Revised FY 2024 Targets for the Financing Programs Business Unit

Program / Product	Projects	Total Capital Deployed (\$MM's)	Green Bank Capital Deployed (\$MM's)	Installed Capacity (kW)
Commercial PACE	19	\$21.2	\$7.7	-
Green Bank Solar PPA	10	\$10.7	\$6.5	4,700
Small Business Energy Advantage	480	\$11.7	\$2.3	-
Multifamily Term Loan	3	\$0.3	\$0.3	300
Total	515	\$49.0	\$21.1	8,200

Table 7. FY 2025 Targets for the Financing Programs Business Unit

Program / Product	Projects	Total Capital Deployed (\$MM's)	Green Bank Capital Committed ⁵⁴ (\$MM's)	Installed Capacity (kW)
Commercial PACE	23	\$32.2	\$14.7	-
Marketplace Assistance Program	8	\$17.4	\$11.2	7,470
Green Bank Solar PPA	14	\$9.2	\$4.3	-
Small Business Energy Advantage	518	\$12.6	\$2.5	-
Total	563	\$71.4	\$32.8	7,470

In terms of the Green Bank’s vulnerable communities prioritization, the following is a goal for Financing Programs:

- By 2025, no less than 40 percent of investment and benefits (e.g., reduction in energy burden, increase in resilience, jobs) from Financing Programs is directed to vulnerable communities.

The capital provided by the Green Bank, which is a portion of the total investment, is expected to yield a return commensurate with the financial sustainability objectives of the organization and business unit.

As a result of successfully achieving these targets, the Green Bank will contribute to its financial sustainability, and also reduce the energy burden and increase resilience for Connecticut families and businesses, especially those in vulnerable communities, create jobs in our communities, raise tax revenues for the State of Connecticut, and reduce air pollution that cause local public health problems and global climate change.

For details on Financing Program performance, please see the Annual Comprehensive Financial Report for FY23.⁵⁵

5. Environmental Infrastructure Programs

Following the passage of PA 21-115 in June of 2021, the Green Bank began the process of policy assessment and development for environmental infrastructure in FY 2022, including:

- **Governance Amendments** – revising various governance documents including the Resolution of Purpose, Bylaws, and Operating Procedures;
- **Assessing Bond Potential** – investigating the potential for Green Liberty Bonds to be issued to raise proceeds for environmental infrastructure investment, including fifty (50) year maturity terms;
- **Developing Products** – expanding the ability for the Smart-E Loan to support environmental infrastructure projects for single family property owners and C-PACE to support resilience projects for multifamily and commercial property owners;

⁵⁴ The Green Bank has clarified our targets and in FY 2025 is using the term Green Bank Capital Committed, where we are looking to commit to using funds from our balance sheet towards specific programs and projects. This is an important metric to track as it is indicative of our growth and progress toward achieving financial sustainability.

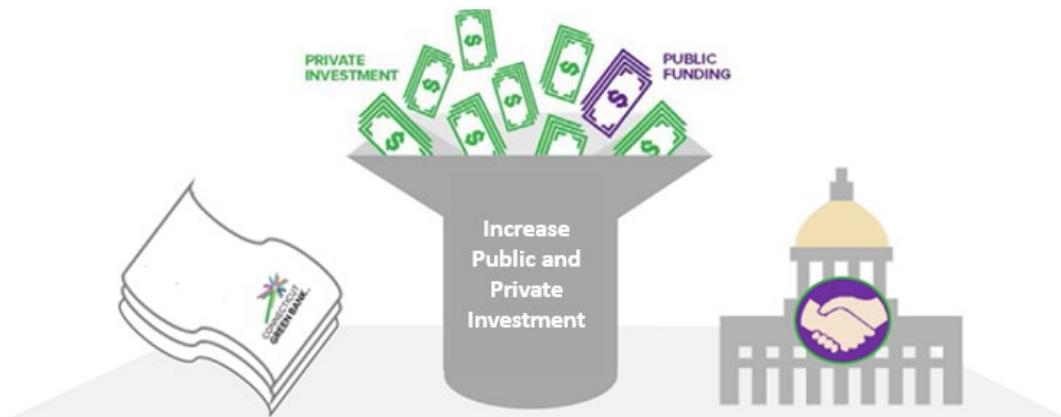
⁵⁵ <https://www.ctgreenbank.com/wp-content/uploads/2023/10/Connecticut-Green-Bank-Annual-Comprehensive-Financial-Report-2023R.pdf>

- **Stakeholder Engagement** – initiating outreach to public, private, nonprofit, and academic stakeholder organizations to introduce the Green Bank, understand public policies and targets, identify funding opportunities, market potential, investment requirements, and financing models, and metrics for environmental infrastructure; and
- **Strategic Retreat** – engaging members of the BOD, staff, and key stakeholders in an offsite strategic retreat to expand the scope of the Green Bank to mobilize private investment in environmental infrastructure.⁵⁶⁵⁷

As a result of these efforts in FY 2022, the Green Bank made the following observations with respect to environmental infrastructure:

1. **Market Intermediary Role** – as is the case with respect to “clean energy,” the Green Bank has a role to play as a market intermediary for “environmental infrastructure” – see Figure 2. Given the ambitious nature of public policies with respect to environmental infrastructure, and the need to mobilize and attract private investment to achieve the policy objectives, there is a need for an intermediary role for the Green Bank between capital markets and public policy.

Figure 2. Market Intermediary Role - Capital Markets and Public Policy



2. **Better Market Signals** – again, as is the case with respect to “clean energy” (e.g., zero emission renewable energy credits), there is a need for public policy to send better market signals to unlock and mobilize private capital investment in “environmental infrastructure”. For example, beyond “sticks” (e.g., regulation and enforcement requiring producers of food waste to transport their waste to an anaerobic digester per PA 11-127), there need to also be associated “carrots” (e.g., virtual net metering, low emission renewable energy credits, renewable natural gas) in order to enable private investment in “environmental infrastructure”. A strong market signal public policy for green and blue infrastructure is Maryland’s Conservation Finance Act of 2022 and the pay-for-success contracts for certain environmental outcomes.⁵⁸
3. **Appropriately Priced Capital** – if public policy in Connecticut is designed to reduce risks (including perceived risks), then attracting and mobilizing appropriately priced private

⁵⁶ <https://www.ctgreenbank.com/wp-content/uploads/2022/07/2022-Strategic-Retreat-Report.pdf>

⁵⁷ <https://www.youtube.com/watch?v=6V3wwMcaUvU>

⁵⁸ <https://mgaleg.maryland.gov/mgawebsite/Legislation/Details/sb0348?ys=2022RS>

capital (e.g., lower interest rates, longer terms) must ensue. The Green Bank can access affordable private capital through the issuance of Green Liberty Bonds, which can be paid back over 50 years (or the useful life of the asset) and whose proceeds can be invested in environmental infrastructure.

4. **Community Engagement** – there is a continuous need to not only engage public, private, nonprofit and academic stakeholders, but also municipal, councils of government, and other community-level officials. Empowering impacted communities, especially vulnerable communities, through near-term engagement (i.e., informing, consulting, and involving) to long-term engagement (i.e., collaborating and empowering) is vital to identifying needs to support the development of programs and the success of investments in projects to achieve their intended impacts.
5. **Vulnerable Communities** – with a key goal to “strengthen Connecticut’s communities, especially vulnerable communities, by making the benefits of the green economy inclusive and accessible to all individuals, families, and businesses,” as is the goal for “clean energy,” the Green Bank will ensure that by the end of 2025 no less than 40 percent of investment and benefits (e.g., jobs) in “environmental infrastructure” are directed to vulnerable communities.

In FY 2023, the Green Bank continued to make progress developing its environmental infrastructure business unit and programs by:

- **Building the Team** – hiring several critical positions including the Manager of Community Engagement and Director of Environmental Infrastructure, as well as qualifying a suite of contractors to support the work of the business unit;
- **Continuing Engagement** – wrapping up stakeholder outreach for water, and continuing engagement of municipal and regional governments, especially those in vulnerable communities (e.g., Bridgeport, Hartford);
- **Raising Resources** – identifying and realizing opportunities for federal (i.e., GGRF) and foundation (i.e., Robert Wood Johnson Foundation) funding, and developing the Green Liberty Bonds to raise proceeds from the issuance of bonds to provide capital for investment;
- **Launching New Products** – developing existing financing products for clean energy (i.e., Smart-E Loan, C-PACE) to support environmental infrastructure measures; and
- **Conducting Research and Development** – continuing to identify research opportunities to develop markets for carbon offsets and ecosystem services for the purposes of generating revenues from projects as a result of Green Bank investments.

In FY 2024, the Green Bank continued to make steady progress developing its environmental infrastructure business unit and programs including, but not limited to:

- **Strategic Assessment of Market Readiness** – identified and synthesized market conditions, readiness, and opportunities across sectors, including resources needed to develop, expand, or launch new programs and markets;

- **Continuing to Build the Team** – identified critical positions and/or contractual support services to implement programs and opportunities based on the strategic assessment;
- **Continuing Engagement** – initiated stakeholder outreach for waste and recycling, continued engagement of municipal and regional governments, especially those in vulnerable communities;
- **Explore Stakeholder Advisory Committee** – explored the formation of an Environmental Infrastructure Stakeholder Advisory Committee to engage various state agencies to act as liaisons to the Green Bank.⁵⁹ Considered other important engagement or advisory opportunities with strategic organizations, stakeholders, and/or municipalities;
- **Raising Resources** – identified, sought, and received funding from federal (e.g., IIJA, IRA, GGRF) and foundation (e.g., grants, program related investments (“PRIs”)) channels. In 2024, develop and issue Green Liberty Bonds to raise proceeds to provide capital for investment (e.g., revolving loan fund);
- **Launching or Expanding Existing Products Inclusive of Key Outcomes** – developed and launched existing financing products for clean energy (i.e., Smart-E Loan, C-PACE) to support environmental infrastructure measures. Assessed and created additional clean energy incentive and financing product expansion opportunities in alignment with strategic assessment (i.e., Green Bank Capital Solutions); and
- **Continue Conducting Research and Development** – continued to identify research and development opportunities for the purposes of generating revenues, including environmental market revenues (e.g., carbon offsets, ecosystem services) from projects as a result of Green Bank investments.

In FY 2025, the Green Bank has set targets for its Environmental Infrastructure Programs business unit in terms of projects and total investment – see Table 8.

Table 8. FY 2025 Targets for the Environmental Infrastructure Programs Business Unit

Program / Product	Projects	Total Capital Deployed (\$MM's)	Green Bank Capital Committed (\$MM's)
C-PACE	-	-	-
Smart-E Loan	20	\$0.1	-
Green Bank Capital Solutions	1	\$2.0	\$1.0
Total	21	\$2.1	\$1.0

In addition to the targets above, the following will seek to be achieved:

- **Expand and Implement Existing Products** - following the launches of existing products (i.e., Smart-E Loan, C-PACE) inclusive of environmental infrastructure measures (e.g., resilience, water) in FY 2024, continue measure expansion and support for market

⁵⁹ Per Section 5.3 Advisory Committees within its bylaws, the Green Bank may form advisory committees to advise and assist the Board or management in the performance of its statutory responsibilities.

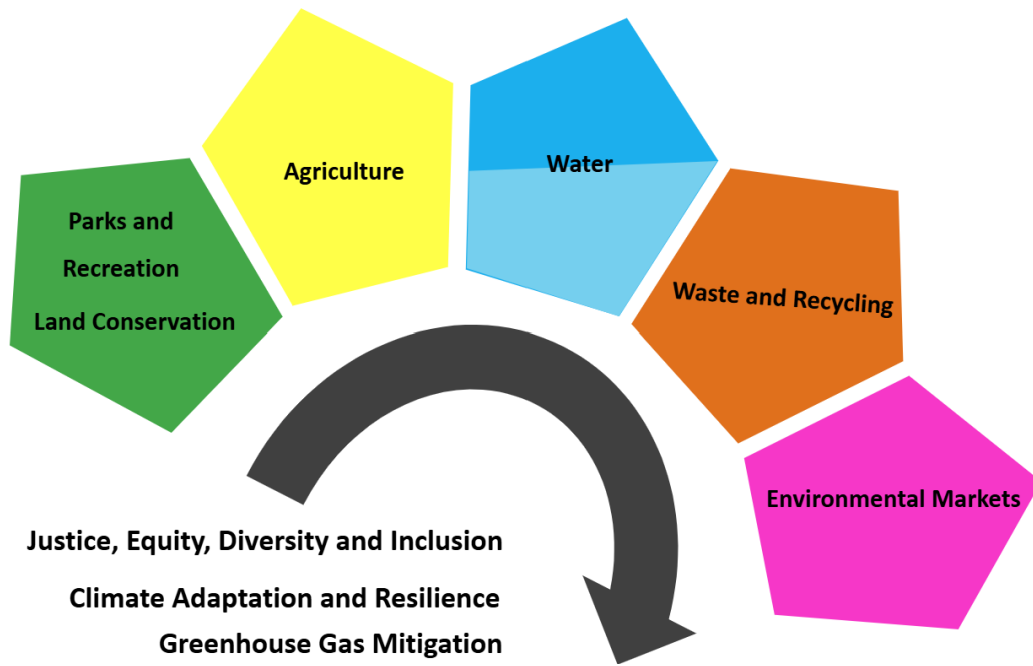
development of such measures while also identifying and collecting information to support the development of impact metrics.

- **Identify Unique Project Opportunities** - launch Green Bank Capital Solutions, inclusive of environmental infrastructure measures, in FY 2025, by promoting the open RFP program, building a pipeline of project opportunities, creating proposal evaluation criteria, and investing in project opportunities where appropriate.
- **Continuing Engagement** - finalize the “Waste and Recycling” primer, and support community engagement relative to environmental infrastructure. Continue engagement of municipal and regional governments, especially those supporting vulnerable communities, to understand their needs in terms of environmental infrastructure.
- **Support Public Policy that Unlocks Private Capital Investment** - support existing or advance new public policies that mobilize private capital investment in and deployment of environmental infrastructure.
- **Raising Resources** – identifying, pursuing, and receiving opportunities and partnerships for federal and foundation funds (e.g., grants, program related investments) and private capital resources. In FY 2025, determine the ability for Green Liberty Bonds for environmental infrastructure (i.e., up to 50 year bonds) to raise proceeds to provide capital for investment (e.g., revolving loan fund).
- **Market Research and Development** - continue to identify research and development opportunities for the purposes of supporting public policies that enable private capital investment, identifying project and programmatic opportunities, and generating revenues, especially from environmental markets (i.e., carbon offsets, ecosystem services).
- **Data, Targeting, and Impact** - assemble data (e.g., resilience opportunity areas, vulnerable communities, etc.) to target the promotion of products and programs for environmental infrastructure investments. Helping to optimize impact across Environmental Infrastructure sectors and key performance indicators (KPIs).

5.1 Confronting Climate Change and Vulnerable Communities

Given the mission of the Green Bank, investments in environmental infrastructure must seek to confront climate change (i.e., mitigate GHG emissions and increase resilience against its impacts) and increase investment in vulnerable communities – see Figure 3. The umbrella of Environmental Infrastructure sectors guides the Green Bank’s efforts to mobilize investment in concert with public, private, nonprofit, municipal and other stakeholders.

Figure 3. Confronting Climate Change and Enabling Investment in Vulnerable Communities through Environmental Infrastructure



Through stakeholder engagement, the Green Bank recognizes the opportunity for investment in nature-based solutions that protect land and water from loss, improve management of natural resources for productive use in the economy, and restore native cover – all of which help Connecticut confront climate change – see Figure 4.

Figure 4. Nature-Based Solutions and Green Infrastructure



In terms of the Green Bank’s vulnerable communities prioritization, the following is a goal for Environmental Infrastructure Programs:

- By 2025, no less than 40 percent of investment and benefits (e.g., reduction in air and water pollution, increase in resilience, public health improvement, jobs) from Environmental Infrastructure Programs is directed to vulnerable communities.

5.1.1 Strategy Overview

As the Green Bank initiates its Environmental Infrastructure efforts, there is a need to accelerate the pace at which the team can begin to provide financial solutions to the market while allowing for flexibility to learn more about each sector. The Environmental Infrastructure team created a three-part strategy to balance near-term product and investment opportunities alongside longer-term program and market development. The strategy was also envisioned to leverage existing staff resources and to build on respected program brand names and market awareness. This strategy is to:

- 1) **Expand Program Offerings:** include Environmental Infrastructure measures in existing programs such as Smart-E (i.e., climate resilient and adaptation and water measures) and C-PACE (i.e., resilience)
- 2) **Pursue Bespoke Opportunities:** expand and leverage Green Bank Capital Solutions Open Rolling Request for Proposals for Environmental Infrastructure projects
- 3) **Develop Strategic Programs:** determine longer-term strategic program design opportunities

Figure 5. Environmental Infrastructure Strategy



As the Green Bank has worked to define a strategic approach to the expansive scope of Environmental Infrastructure, it has been important to maintain a broad aperture of financing tools and investment strategies for Environmental Markets, Land Conservation, Parks and Recreation, Agriculture, Water, and Waste and Recycling. Each of these sectors have many potentially viable investment strategies. The team has engaged in conversation, participated in working groups, developed new partnerships, and performed other stakeholder engagement activities to better understand near-term program design opportunities and longer-term market and program development needs.

The following is a succinct breakdown of each area of environmental infrastructure, including links to more detailed guides or primers based on stakeholder outreach.

5.2 Environmental Markets – Carbon Offsets and Ecosystem Services

Carbon offsets are measurable outcomes from carbon sequestration activities, traded in voluntary (e.g., requiring verification and certification) and compliance (e.g., RGGI) markets, whereby regulations, sustainability priorities, and public relations are motivators for buyers and sellers. Ecosystem services are the benefits people obtain from ecosystems,⁶⁰ and when measured, not only demonstrate social and environmental benefits, but also, in some cases, produce environmental market revenues from the investment in and deployment of environmental infrastructure. Fundamentally, ecosystem services markets are designed to embed the positive benefits (e.g., public health, resilience) and negative impacts (e.g., GHG emissions) of individuals on natural resources into market-based systems which financially incentivize environmental stewardship, conservation, and rehabilitation of natural ecosystems.

Environmental infrastructure projects that involve carbon offsets and ecosystem services can be quantified and sold in markets to generate additional earned revenues from the projects.

For example, the Green Bank has developed a carbon offset methodology VM0038⁶¹ and VMD0049⁶² published under the Verified Carbon Standard (“VCS”) Program, administered by the nonprofit Verra. This methodology allows those with the rights to electric vehicle charging infrastructure to earn carbon credits based on vehicle charging activity.

The Green Bank led the development of this methodology with several partners going back to 2016 and worked with a consortium of partners⁶³ to submit for credits in 2021 for activity from 2016-2021.⁶⁴ Credits were certified, verified, and minted in the fall of 2022 and monetized in the spring of 2023. The Green Bank is currently preparing to file for activity for calendar years 2021 and 2022 and expects to file for credits on behalf of its partners going forward for the life of the project, through 2041.

Though ecosystem services have been part of multiple discussions on opportunities for Green Bank engagement, the Environmental Infrastructure team has not developed a specific strategy or priority opportunity to engage across Environmental Markets. In FY 2025, the Environmental Infrastructure team will continue to incorporate ecosystem service markets into broader project and program design opportunities as appropriate while also exploring project financing and program design opportunities with ecosystem service registries and project development partners.

For the basics on environmental markets, see Guide – Environmental Markets.⁶⁵

5.3 Land Conservation

Nature-based solutions such as protecting intact lands from loss (e.g., forestlands, wetlands), improving the management of working lands (e.g., sustainably certified timberlands), and

⁶⁰ Provisioning services (e.g., food, water, fuel, wood), supporting services (e.g., nutrient cycling, soil formation, habitat provision, primary production), regulating services (e.g., climate regulation, flood regulation, water purification), and cultural (e.g., spiritual, aesthetic, educational, and recreational).

⁶¹ <https://verra.org/methodologies/vm0038-methodology-for-electric-vehicle-charging-systems-v1-0/>

⁶² <https://verra.org/methodologies/vmd0049-activity-method-for-determining-additionality-of-electric-vehicle-charging-systems-v1-0/>

⁶³ Partners include: AmpUp, Blink Dominion Energy, EV Match, EV Structure, Exelon, Opconnect, OptiWatt, and UGO. We have been facilitated by the expertise brought by the Climate Neutral Business Network.

⁶⁴ <https://verra.org/new-methodology-for-ev-charging-systems-approved/>

⁶⁵ https://www.ctgreenbank.com/wp-content/uploads/2023/04/Environmental-Infrastructure_Environmental-Markets-Guide_062323.pdf

restoring native land cover, including coastlines, can both mitigate GHG emissions that cause climate change (e.g., forest carbon sequestration) and increase resilience against the impacts of climate change (e.g., flood protection).

The following is the market potential for land conservation from the perspective of forestland – see Table 9.

Table 9. Market Potential for Land Conservation in Connecticut based on Forest Land

3,205,762 Acres Land in Connecticut				
1,869,761 Acres Forest Land			1,336,001 Acres Non-Forest Land	
298,994 Acres Protected Core Forests	568,857 Acres Unprotected Core Forest	1,001,910 Acres Non-Core Forest	1,130,000 Acres Urban Area	206,001 Acres Other Non-Urban and Non-Forest

To retain the multiple benefits that forests provide, there is a “no net loss of forest” policy goal.

The following is a breakdown of the land conservation target outlined in the CGS 23-8⁶⁶ – see Table 10.

Table 10. Progress Towards the Open Space Land Target in Connecticut (as of December 31, 2019)

3,205,762 Acres Land in Connecticut								
320,576 Acres State Goal (@10%)				352,634 Acres Partner Goal (@≥11%)				2,532,552 Acres No Land Conservation (@79%)
175,000 Acres State Forests ⁶⁷	36,000 Acres State Parks ⁶⁸	46,000 Acres Wildlife Area and Other ⁶⁹	63,500 Acres left to achieve target	84,000 Acres Cities and Towns	99,000 Acres Water Companies	66,000 Acres Non- Profit Land Trusts	104,000 Acres left to achieve target	

Of the open space goal of 21% by 2023 (i.e., 673,210 acres), approximately 510,249 acres are conserved (as of December 31, 2019), or 76% of the open space goal comprising 261,806 acres of state (i.e., 82% of the 10% state target) and 248,953 acres of partner (i.e., 71% of the partner target) – leaving an estimated 162,451 acres of open space left to achieve. If the average land acquisition cost is \$9,000 per acre, then approximately \$1.5 billion of public and private investment in land conservation would be needed to acquire and protect over 160,000 acres of open space in order to achieve the 21% target.

As the Green Bank looks to increase and accelerate private investment in land conservation, it will be exploring the following financing tools, including, but not limited to:

⁶⁶ State goal for open space acquisition – <https://law.justia.com/codes/connecticut/2012/title-23/chapter-447/section-23-8/>

⁶⁷ 33 locations

⁶⁸ 107 locations

⁶⁹ Including wildlife management areas, fish hatcheries, flood control, natural area preserve, water access, wildlife sanctuaries, and other

- Carbon offset markets
- Ecosystem services markets
- Pay-for-Performance
- Eco-Labeling (e.g., FSC Certified)
- Green Liberty Bonds
- Buy-Protect-Sell Revolving Loan Fund
 - Predevelopment Financing
 - Bridge Financing
 - Traditional Debt Financing
- Forest Investment Fund

Based on learnings to date and also aligned with the agriculture sector priority opportunities, a revolving loan fund for land conservation, restoration, and stewardship is a priority opportunity for the Green Bank to engage across the land conservation sector, especially for projects and acres facing high development pressure and risk of conversion to incompatible use.

For further details on the market opportunity, see Primer – Land Conservation.⁷⁰

5.4 Parks and Recreation

Infrastructure investments in parks and recreation can both mitigate the GHG emissions that cause climate change (e.g., carbon sinks from urban tree canopy cover) and increase resilience against the impacts of climate change (e.g., stormwater management through urban parks, improve public health).

The following is a breakdown of the market potential for parks and recreation from the perspective of active⁷¹ and passive⁷² outdoor recreation facilities, and on “land” or “water” based activities from the Statewide Comprehensive Outdoor Recreation Plan (“SCORP”) – see Table 11.

Table 11. Outdoor Recreation Facilities in Connecticut (2005)

Outdoor Recreation Type	# of Facilities	DIRPS ⁷³ per 10,000 Residents	Ownership		
			Statewide Average	Municipal Average	Other Average
Active – Land	4,788	1.4	4%	77%	20%
Active – Water	137	0.4	2%	69%	30%
Passive – Land	1,957	1.0	27%	46%	27%
Passive – Water	1,130	1.1	22%	45%	33%
Total	8,012	1.2	14%	62%	24%

The Trust for Public Land’s (“TPL”) ParkScore Index is a comprehensive rating system to measure how cities are meeting the needs for parks.⁷⁴ In an effort to assess ParkScore, the following data are for Connecticut’s “Top 10” most populated municipalities with respect to park access – see Table 12.

⁷⁰ https://www.ctgreenbank.com/wp-content/uploads/2023/01/Environmental-Infrastructure_Land-Conservation_Oct-16-2022.pdf

⁷¹ Active outdoor recreation facilities based on 2005 data (X – #) and 2017 use frequency index data, if available (# – Y), include fields, courts, and courses for baseball and softball (984 – 16.0), basketball (645 – 23.0), football (154 – 10.0), golf (125 – 13.6), multi-use (624), soccer (495 – 14.6), tennis (384 – 11.2), and volleyball (74 – 23.0), as well as playgrounds (1,065), swimming pools (137 – 60.9), and winter sports (238 – 9.3)

⁷² Passive outdoor recreation facilities based on 2005 data (X – #) and 2017 use frequency index data, if available (# – Y) include access to sites for beaches (176 – 60.1), boating (285 – 10.9), camping (88 – 13.5), fishing (669 – 19.0), gardens (109), historic landmarks (99 – 35.9), hunting (88 – 3.5), picnics (677), and trails (896 – 102.8)

⁷³ Discrete Identifiable Recreation Places

⁷⁴ The “% of Land as Parks,” “# of Parks,” and “10-Minute Walk” data were used from TPL’s ParkScore data set.

Table 12. "Top 10" Most Populated Municipalities in Connecticut and ParkScore

City	Population	Acres	% Land as Parks	Acres of Land as Parks	Acres of Parks per 10,000 Residents	# of Parks	Parks per 10,000 Residents	10-Minute Walk
Hartford	121,203	11,136	9%	1,002	83	218	18.0	99%
New Haven	130,764	11,968	12%	1,436	110	128	9.8	96%
West Hartford	63,063	13,952	20%	2,790	442	48	7.6	82%
Stamford	129,302	24,064	5%	1,203	93	54	4.2	74%
New Britain	72,303	8,576	7%	600	83	23	3.2	73%
Bridgeport	143,653	10,304	7%	721	50	35	2.4	73%
Waterbury	106,458	18,240	6%	1,094	103	30	2.8	60%
Norwalk	88,326	14,656	3%	440	50	45	5.1	55%
Bristol	59,639	16,896	4%	676	113	20	3.4	51%
Danbury	84,732	26,880	5%	1,344	159	17	2.0	37%

The quality of parks is difficult to discern. To better understand the quality of parks, TPL partnered with the Urban Resources Institute (“URI”) to compare New Haven against the nation’s most populous cities on five (5) categories reflective of an excellent city park system: Acreage,⁷⁵ Access,⁷⁶ Investment,⁷⁷ Amenities,⁷⁸ and Equity⁷⁹ – see Table 13.⁸⁰

Table 13. TPL and URI Analysis of New Haven Compared to Other Cities

City	Overall	Acreage	Access	Investment	Amenities	Equity
New Haven, CT	60	36	95	35	71	65
Hartford, CT	59	44	95	40	44	73
Boston, MA	-	47	100	79	65	79
Baltimore, MD	-	25	81	68	40	83
Buffalo, NY	-	25	85	47	61	64

The TPL-URI research also delves deeper into the twenty (20) neighborhoods of New Haven to collect data with respect to population, acres of parks, and acres per 1,000 population, as well as demographic data including income and people of color. Based on data from TPL from 14,000 cities, parks that serve low-income households are four (4) times as crowded as parks that serve high-income households, and parks that serve people of color are five (5) times as crowded as parks that serve majority-white populations.⁸¹ Such analyses in municipalities across Connecticut

⁷⁵ Acreage score indicates the relative abundance of large ‘destination’ parks, which include large natural areas that provide critical mental health as well as climate and conservation benefits.

⁷⁶ Access score indicates the percentage of the city’s residents that live within a walkable half-mile of a park – the average distance that most people are willing to walk to reach a destination.

⁷⁷ Investment score indicates the relative financial health of a city’s park system, which is essential to ensuring parks are maintained at a high level for all to enjoy.

⁷⁸ Amenities score indicates the relative abundance of six park activities popular among a multi-generational cross-section of user groups (i.e., playgrounds, basketball courts, dog parks, senior and recreation center, splashpads, and permanent restrooms).

⁷⁹ Equity score indicates how fairly parks and park space are distributed within a city, including percentage of people of color and low-income households within a 10-minute walk of a park, and comparison of the amount of park space between neighborhoods by race and income.

⁸⁰ For example, a score of 90 means that the municipality is within the top 90 percent across the country.

⁸¹ “The Heat is On” by The Trust for Public Lands

could elucidate opportunities for areas of improvement, including improving the public health of residents (e.g., reducing urban heat island effects) with access to parks and the economic development impact of property values within proximity to parks. Through its research and development efforts, the Green Bank has supported TPL and other community-based nonprofits to conduct a similar assessment for Hartford, the birth and burial place of Frederick Law Olmstead.

As the Green Bank looks to increase and accelerate private investment in parks and recreation, it will be exploring the following financing tools, including, but not limited to:

- Carbon offset markets
- Ecosystem services markets (e.g., Park Rx)
- Pay-for-Performance
- Green Liberty Bonds
- Tax Increment Financing
- Buy-Protect-Sell Revolving Loan Fund
 - Predevelopment Financing
 - Bridge Financing
 - Traditional Debt Financing

Based on learnings to date, one of the most promising opportunities for the Green Bank to engage across the Parks & Recreation sector could be through bridge lending or working capital facilities for high impact community projects. The Environmental Infrastructure team will continue exploring how to bring financing methodologies to park projects while pursuing potential opportunities with project sponsors through Capital Solutions.

For further details on the market opportunity, see Primer – Parks and Recreation.⁸²

5.5 Agriculture

Nature-based solutions such as protecting farmlands from loss and improving farming practices, can both mitigate GHG emissions that cause climate change (e.g., climate smart agriculture) and increase resilience against the impacts of climate change (e.g., flood protection).

The following is a breakdown of the market potential for “agriculture” (i.e., farmland), including other natural forms of land cover (i.e., forestland and wetlands) – see Table 14.

Table 14. Land Cover in Connecticut (2015)

3,179,253 Acres				
Land and Water in Connecticut				
921,827 Acres Developed Land ⁸³ 29%	233,847 Acres Farmland 7%	1,873,471 Acres Forestland ⁸⁴ 59%	129,153 Acres Wetlands ⁸⁵ 4%	20,955 Acres Other Lands ⁸⁶ 1%

More than 70% of Connecticut’s land is farmland, forestland, or wetland. From 2001 through 2016, approximately 6% of the state’s farmland was converted to urban or low-density residential

⁸² https://www.ctgreenbank.com/wp-content/uploads/2023/01/Environmental-Infrastructure_Parks-and-Recreation_Oct-16-2022.pdf

⁸³ Includes “Developed,” “Turf & Grass,” and “Other Grasses” classifications

⁸⁴ Includes “Deciduous Forest,” “Coniferous Forest,” “Forested Wetland,” and “Utility-Rights-of-Way (Forest)” classifications

⁸⁵ Includes “Water,” “Non-Forested Wetlands,” and “Tidal Wetlands” classifications

⁸⁶ Includes “Barren” classification

development – placing the state in the top three nationally in percent of farmland lost to development.⁸⁷

The long-term goal of the Farmland Preservation Program, which was set back in the 1980’s, is to preserve 130,000 acres of farmland – see Table 15.

Table 15. Progress Towards the Farmland Preservation Program Target in Connecticut

3,205,762 Acres Land in Connecticut				
381,539 Acres⁸⁸ Farmland				2,824,223 Acres Non-Farmland
148,609 Acres Farmland	113,355 Acres Woodland	31,923 Acres Pastureland	87,652 Acres Other ⁸⁹	
130,000 Acres Preserved Farmland Goal				
48,744 Acres Preserved		81,256 Acres Not Preserved		

As of October 2020, the Farmland Preservation Program has protected nearly 49,000 acres on 418 farms with agricultural conservation easements – leaving 81,000 acres of farmland left to preserve.⁹⁰ If the average real estate value of an acre of farmland in Connecticut in 2019 was \$12,200, and Purchasing Development Rights (“PDR”) is 30-50% of value, then between \$300 to \$500 MM of public investment (e.g., through the Connecticut Department of Agriculture (“DoAg”) and/or USDA-Natural Resources Conservation Service (“NRCS”)) would be needed to protect 81,000 acres of farmland to achieve the 130,000 acres of farmland preserved target.

As the Green Bank looks to increase and accelerate private investment in agriculture, it will be exploring the following financing tools, including, but not limited to:

- Carbon offset markets
- Ecosystem services markets
- Pay-for-Performance
- Eco-Labeling (e.g., Connecticut Grown)
- Green Liberty Bonds
- Linked Deposits
- Buy-Protect-Sell Revolving Loan Fund
 - Predevelopment Financing
 - Bridge Financing
 - Traditional Debt Financing
- Farmland Investment Fund
- Loan Guarantees (e.g., Smart-E Loan)

Based on learnings to date, and in alignment with the land conservation sector priority opportunity, one of the most promising financing tools for the Green Bank to explore across the agriculture sector is a flexible revolving loan fund structure that could support project activities and business improvements across multiple components of the sustainable and regenerative agricultural value and supply chains. These include climate-smart commodity production, farm and forestland conservation, infrastructure modernization and supply chains sustainability improvements, renewable energy integration, and ecosystem service generation.

⁸⁷ “Planning for Agriculture – A Guide for Connecticut Municipalities: Emerging Agricultural Trends” by the American Farmland Trust and Connecticut Department of Agriculture (2020 Edition) (Page 19)

⁸⁸ USDA Economic Research Service – 2017 data

⁸⁹ Land in house lots, ponds, roads, wasteland, etc.

⁹⁰ Connecticut Department of Agriculture, Farmland Preservation Programs Report (January 2022)

This exploration is influenced through an evolving partnership with the Connecticut Department of Agriculture (“DoAg”) on joint priorities, and in consideration of the proven revenue streams and viable lending models for farmland acquisition and business lending for increased climate resilience across the agricultural sector.

For further details on the market opportunity, see Primer – Agriculture.⁹¹

5.6 Water

Water infrastructure and market opportunities in Connecticut are complex. Water is managed through several state agencies (i.e., DEEP, DPH), including issuing green bonds by the Office of the Treasurer, and federal departments (i.e., EPA).

Per PA 21-115, there are several boundaries with respect to what the Green Bank can do with respect to water, including:

- **Environmental Infrastructure Fund** – may not receive funds from the Clean Water Fund pursuant to sections 22a-475 to 22a-438f, or funds collected from a water company as defined in section 25-32a; and
- **Apply for Federal Assistance** – may not apply directly or through a subsidiary to be eligible for federal grant assistance under the Clean Water Act, 33 USC 1251 et seq., nor the Safe Drinking Water Act, 42 USC 300f et seq., without the approval of the State Treasurer, Commissioner of Energy and Environmental Protection, and Commissioner of Public Health.

As a result of these restrictions, and since Connecticut’s State Revolving Fund (“SRF”) hasn’t invested in green infrastructure,⁹² the Green Bank will focus its efforts on nature-based solutions (e.g., land conservation) and stormwater (e.g., green roofs), as well as its financing programs (e.g., Smart-E Loan, C-PACE) to help end-use customers improve water on their property. It should be noted that within PA 21-115, that municipalities can create stormwater authorities.

As a result of climate change, there is increased possibilities of instream (i.e., ecological, recreational) and out-of-stream (i.e., drinking, industry, agriculture, energy needs) water shortages from droughts as a result of heat waves, flooding as a result of rain bombs, and other adverse local impacts. These impacts are likely to impact vulnerable communities first and worst, as evidenced by recent flooding impacts on stormwater systems.⁹³

As the Green Bank looks to increase and accelerate private investment in water, in collaboration with its state agency partners, it will be exploring the following financing tools, including, but not limited to:

- Ecosystem services markets
- Pay-for-Performance
- Green Liberty Bonds
- Linked Deposits
- Loan Guarantees (e.g., Smart-E Loan)
- Buy-Protect-Sell Revolving Loan Fund
 - Predevelopment Financing
 - Bridge Financing
 - Traditional Debt Financing

⁹¹ https://www.ctgreenbank.com/wp-content/uploads/2023/01/Environmental-Infrastructure_Agriculture_Oct-16-2022a.pdf

⁹² Hansen, K., Thomas, T., Vo, S., Berven, K., Moudgalya, P., Vedachalam, S. (2022). Financing Green Stormwater and Natural Infrastructure with Clean Water State Revolving Funds. by the Environmental Policy Innovation Center – EPIC. (pp 11)

⁹³ “Hartford to Get \$85M for Sewage System Fix” by Deidre Montague in the Hartford Courant (June 27, 2023)

Based on learnings to date, one of the most promising near-term opportunities for the Green Bank to engage across the Water sector is to explore a Linked Deposit program to facilitate access to lower-cost Smart-E loans for resilience and water measures, especially among residents in vulnerable communities impacted by, or at risk of, flooding and extreme weather. This approach is envisioned as a catalyst for a deployment model for Smart-E and Capital Solutions that aligns with the Environmental Infrastructure team’s priority program design and investment criteria.

For further details on the market opportunity, see Primer – Water.⁹⁴

5.7 Waste and Recycling

In FY 2024, and continuing into FY 2025, the Green Bank is pursuing a three-part strategy to develop its primer and begin to engage on waste and recycling, including:

1. **Collective Responsibility** – assessing existing products used in solar and battery storage installation and establishing a “collective responsibility” to reuse, recycle, and dispose.
2. **Scale-Up Solutions** – continuation of solutions to organic waste management including the pilot program launched by the Green Bank (i.e., anaerobic digestors and combined heat and power) to address food (e.g., Quantum Biopower) and farm (e.g., Fort Hill Farms) waste to energy through investment in anaerobic digester infrastructure.
3. **Support the State** – supporting DEEP goals for waste management and recycling per Public Act 23-170.

As organics are a leading waste stream for Connecticut, it should be noted that the Green Bank is a leading financier of food waste⁹⁵ and farm waste⁹⁶ to energy projects that utilize anaerobic digesters and combined heat and power to reduce methane and produce renewable natural gas for onsite clean energy.

The Green Bank Waste and Recycling Primer is anticipated for release in 2025 and will highlight key public policy objectives, existing funding programs and sources of financing, and a set of opportunities for further exploration aligned with the Green Bank’s Waste and Recycling strategy.

6. Citizen and Community Engagement – Green Bonds US

The Green Bank, and its predecessor the CCEF, have a long-standing history of community engagement in Connecticut. In 2002, the CCEF partnered with six private foundations⁹⁷ to co-found SmartPower – which launched the 20 percent by 2010 campaign and led the administration of the CCEF’s EPA award-winning Connecticut Clean Energy Communities Program to engage citizens in signing-up to purchase clean energy.⁹⁸ Then in 2013, the Green Bank launched a series of Solarize campaigns in communities across the state in partnership with SmartPower and the Yale Center for Business and the Environment to help citizens install solar

⁹⁴ https://www.ctgreenbank.com/wp-content/uploads/2023/04/Environmental-Infrastructure_Water_Primer_062323.pdf

⁹⁵ Quantum Biopower – <http://www.quantumbiopower.com/>

⁹⁶ Fort Hill Farm – <https://aggridenergy.com/project/fort-hill-farm/>

⁹⁷ Emily Hall Tremain Foundation, The John Merck Fund, Pew Charitable Trust, The Oak Foundation, Rockefeller Brothers Fund, and Surdna Foundation

⁹⁸ “Climate Policy and Voluntary Initiatives: An Evaluation of the Connecticut Clean Energy Communities Program,” by Matthew Kotchen for the National Bureau of Economic Research (Working Paper 16117).

PV on their homes,⁹⁹ while also advancing the SunShot Initiative of the U.S. Department of Energy (“USDOE”) in partnership with the Clean Energy States Alliance through projects that reduce soft-costs for solar PV (i.e., customer acquisition, permitting, and financing) and provide better access to solar PV for LMI households.

Citizen and community engagement have been in the DNA of the Green Bank since its inception. In 2022, in collaboration with the Greater Bridgeport Community Enterprises and Operation Fuel, the Green Bank continued its efforts to learn more about community engagement by seeking to understand the importance of community benefit agreements through the Communities Local Energy Action Plan (“Communities LEAP”) pilot program of the DOE.¹⁰⁰ The Green Bank is reaching citizens and communities through various ways including green bonds, community match funds, community-based campaigns, municipal assistance programs, and eventually community benefit agreements.

In FY 2024, the staff of the Green Bank came together to renew the organization’s commitment to community engagement coalescing around the following statement:

Statement on Community Engagement

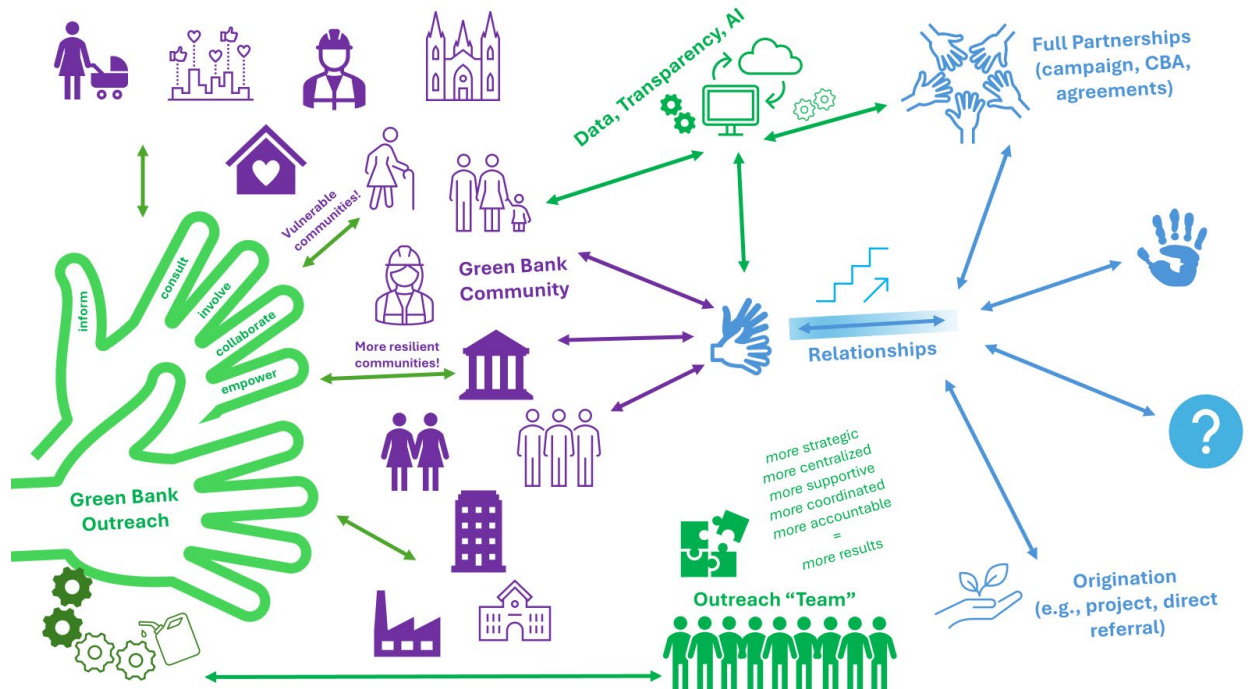
The Green Bank builds trust and awareness within our community – especially amongst its most vulnerable members – through clear and transparent communication, education, and active listening, enabling us to understand and meet their needs. By strategically cultivating strong, collaborative, and reciprocal relationships with stakeholders, we empower them to achieve their energy, environmental and resiliency goals while advancing the mission of the Green Bank and realizing its vision of a planet protected by the love of humanity.

In addition to the statement, the staff designed a visual image depicting a vision for the Green Bank’s commitment to community engagement – see Figure 6.

⁹⁹ “Solarize Your Community: An Evidence-Based Guide for Accelerating the Adoption of Residential Solar” by the Yale Center for Business and the Environment.

¹⁰⁰ <https://www.energy.gov/communitiesLEAP/communities-leap>

Figure 6. Connecticut Green Bank Vision for Community Engagement



Under this premise, we expect to continue the below efforts but to also play a more active and intentional role with those in our community, helping to identify issues and projects while breaking down barriers. Community engagement will follow a framework to inform, consult, involve, collaborate, and empower our community, with the goal of developing relationships that lead to desired outcomes – ultimately originating Green Bank transactions that lead to the financing of projects that help community members, especially those in vulnerable communities, achieve their energy, environmental and resiliency goals.

We also recognize the need to be more thoughtful and strategic in our approach to community engagement – including leveraging technology (e.g., Salesforce, Artificial Intelligence), achieving deeper internal coordination and consistency, mapping and identifying stakeholder groups and gaps in outreach, developing annual outreach plans, and identifying and implementing the necessary resources to serve our community (especially vulnerable communities). Developing an approach to achieving these goals will be an integral part of the Green Bank’s outreach work.

6.1 Green Bonds US

Whether through markets or within communities, the Green Bank is bringing people together and strengthening the bonds we share with one another. As the name of the Comprehensive Plan suggests – “Green Bonds US” seeks to promote a simple but critically important message; green, the environment, bonds us, brings us together, the environment unites us. The simple slogan combines the financial tool of green bonds that are being sold to retail investors across the United States with a unifying message that humanity and the environment are inextricably linked.

CGS Section 16-245n(d)(1)(C) is the enabling statute that allows the Green Bank to issue revenue bonds for up to 25 years for clean energy and 50 years for environmental infrastructure projects to support its purposes. Green Bonds are bonds whose proceeds are used for projects or

activities with environmental or climate benefits, most usually climate change mitigation and adaptation. Research shows that citizens across the US, including Connecticut, are interested in seeing their investments go towards green projects – see Table 16.¹⁰¹

Table 16. Green Project Types of Interest by Private Investors by Location

Green Project Types	Composite	National	Connecticut	Connecticut with Solar
Clean Water	68.8%	71.4%	68.6%	54.2%
Waste Reduction and Recycling	53.1%	51.0%	53.8%	63.9%
Rooftop Solar	48.5%	45.3%	46.0%	75.3%
Home Energy Efficiency	42.7%	40.1%	41.8%	61.4%
Electric Vehicles	32.7%	30.6%	32.6%	45.8%
Land Conservation	39.6%	37.1%	40.6%	51.2%
Agriculture	37.2%	36.0%	39.6%	37.3%
Parks and Recreation	31.8%	31.5%	32.6%	31.3%
Climate Adaptation and Resiliency	30.9%	29.2%	32.0%	38.0%

To enable everyday citizens with an opportunity to invest in the green economy, the Green Bank created two fixed income securities – Green Liberty Bonds and Green Liberty Notes, which have three features:

1. **Use of Proceeds** – funds raised from the bonds must go towards projects that support the Paris Agreement (i.e., mitigation of GHG emissions or adaptation to the impacts of climate change);
2. **Retail Accessible** – like the Series-E War Bonds of the 1940’s, bonds must be small denomination (i.e., less than \$1,000) and available to everyday retail investors; and
3. **Independently Certified and Verified** – due to the expectation by retail investors that the use of proceeds will go towards projects that support the Paris Agreement, the bonds must be independently certified and verified as green.

6.2 Green Liberty Bonds

In April of 2019, the Green Bank issued \$38.6 million in green asset backed securities – its first rated debt issuance and the first ever solar asset-backed security (“ABS”) transaction by a green bank. The issuance was certified by Kestrel Verifiers and independently assessed by Climate Action Reserve. In July 2020, the Green Bank issued \$16.8 million in a Special Capital Reserve Fund (“SCRF”) backed Green Liberty Bond that was Climate Bond Certified. And in April 2021, the Green Bank sold out \$25 million in Green Liberty Bonds drawing four times as much demand as could be fulfilled from retail investors in Connecticut and across the U.S., as well as institutional investors interested in sustainability investments.

In March and December of 2020, and June of 2022, the Green Bank’s Green Liberty Bonds were awarded for innovation and green bond structure by Environmental Finance, The Bond Buyer, and Clean Energy States Alliance respectively.

The Green Bank will look towards its Green Liberty Bonds, and ability to use SCRF, to support its clean energy and environmental infrastructure efforts.

¹⁰¹ 2022 Brand Awareness Digital Survey by Great Blue for the Connecticut Green Bank (October 2022)

For more information on Green Liberty Bonds, visit www.greenlibertybonds.com

6.3 Green Liberty Notes

In January of 2022, the Green Bank, in collaboration with Raise Green, began a two-year campaign to raise \$2 million by providing an opportunity for citizens to invest as little as \$100 to confront climate change. Issuances are anticipated quarterly. Of the six (6) issuances through FY23, four were sold out resulting in an extension for a third year and an increase per quarterly issuance from \$250,000 to \$350,000. Investment by everyday citizens in Green Liberty Notes supports Eversource's SBEA program, administered through the Conservation and Load Management Plan, which helps small businesses reduce their energy consumption through deploying energy efficient equipment. As a result of the climate benefits associated with this program, the offering was reviewed and verified for its environmental attributes by Kestrel Verifiers.

To attract more investors, the program offers one-year maturity notes, with \$100 minimums, that are easy to purchase through an online platform without a broker. The Green Liberty Notes were created as an investment companion to Green Liberty Bonds, which have been offered in \$1,000 minimums to retail and institutional investors through brokerage firms. In the future, the Green Bank seeks to identify more ways to partner with Raise Green to increase community engagement while advancing market transformation in green investing.

For more information on Green Liberty Notes, visit www.greenlibertynotes.com

6.4 Sustainable CT and Community Match Fund

The strategic partnership between Sustainable CT¹⁰² and the Green Bank is focused on the following key priorities:

- Driving investment in projects in our communities, with a goal to accelerate over time;
- Community-level engagement, from project origination through financing, that is inclusive, diverse, and “knitted”;
- Creating a structure that harnesses all types of capital for impact – from donations to investment;
- Developing a business model that covers the cost of the program; and
- Creating a measurable impact, both qualitative and quantitative.

Sustainable CT's voluntary certification program¹⁰³ for Connecticut's cities and towns provides thirteen (13) action areas (e.g., inclusive and equitable communities, well stewarded land and natural resources, renewable and efficient energy) to achieve bronze, silver, or gold status, including a climate leader designation. The Green Bank works closely with Sustainable CT to encourage local actions that are consistent with the respective missions of the organizations. In FY24, the Green Bank will focus on working with Sustainable CT to expand its support for modernizing environmental infrastructure.

Also, in collaboration with Patronicity, Sustainable CT has developed a community matching grant platform to raise capital in support of local projects that provide individuals, families, and businesses with funding opportunities to make an impact on sustainability in their communities. This online crowdfunding platform enables citizen leaders to have access to financial resources (i.e., matching grants) that they need to support local sustainability projects.

¹⁰² <https://sustainablect.org/>

¹⁰³ <https://sustainablect.org/actions-certifications>

In FY 2025, The Green Bank is looking to sponsor a yearlong fellowship at Sustainable CT so that the fellow can partner with the Green Bank and communities to further the awareness of Green Bank offerings.

For more information on Sustainable CT's Community Match Fund, visit <https://www.patronicity.com/sustainablect>

6.5 Community-Based Campaigns

The Green Bank has once again partnered with the Yale School of the Environment,¹⁰⁴ to support USDOE-funded Solar Energy Evolution and Diffusion Study 3 ("SEEDS 3"). SEEDS 3 research builds on nearly a decade of work investigating the peer-to-peer effects of solar PV adoption – how do prospective solar PV customers make the decision to adopt and how do people talk to each other about going solar. Professor Gillingham developed a community-based solar adoption strategy that accelerated the adoption of solar in Connecticut through various Solarize campaigns.¹⁰⁵

SEEDS 3 expands on this work to investigate the co-adoption of solar, storage, and electric vehicles. The Green Bank will support Professor Gillingham as he initiates and runs community-based solar plus storage campaigns over the next two years. We will leverage the learnings that these campaigns create to refine our storage marketing messages to assist ESS in achieving its goals.

In addition to this work, the Green Bank is actively pursuing other community-based campaigns, such as one in partnership with the Blue Hill Civic Association, that will help educate us and those in our community about clean energy and resiliency. We are also educating ourselves more broadly with regard to Community Benefit Agreements ("CBA")¹⁰⁶ and Community Benefit Plans ("CBP")¹⁰⁷ and will potentially seek to leverage such agreements and structures in the future, including through the use of AI to support vulnerable communities. The Green Bank recognizes that community-based campaigns reduce barriers to adoption – including awareness and education, contractor selection, cost and accessibility of financing, etc. - and will seek to identify areas where these campaigns would serve the community and address gaps.

7. Investment

The Green Bank pursues investments that advance market transformation in green investing while supporting the organization's pursuit of financial sustainability. With the mission to confront

¹⁰⁴ Professor Ken Gillingham and the Yale Center for Business and the Environment

¹⁰⁵ <https://cbey.yale.edu/our-stories/lessons-learned-from-solarize-campaigns-in-connecticut>

¹⁰⁶ CBAs are strategic vehicles for community improvement, while benefiting private sector developers and both state and local governments. They are not zero-sum instruments. They are legal agreements between community benefit groups and developers, stipulating the benefits a developer agrees to fund or furnish, in exchange for community support of a project. Benefits can include commitments to hire directly from a community, contributions to economic trust funds, local workforce training guarantees and more. <https://www.energy.gov/justice/community-benefit-agreement-cba-toolkit>

¹⁰⁷ CBPs are based on a set of four core policy priorities:

1. Engaging communities and labor;
2. Investing in America's workers through quality jobs;
3. Advancing diversity, equity, inclusion, and accessibility through recruitment and training; and
4. Implementing [Justice40](#), which directs 40% of the overall benefits of certain Federal investments to flow to disadvantaged communities.

These key principles, when incorporated comprehensively into project proposals and applications and executed upon, will help ensure broadly shared prosperity in the clean energy transition. The Department of Energy (DOE) requires Community Benefits Plans (CBPs) as part of all Bipartisan Infrastructure Law (BIL) and Inflation Reduction Act (IRA) funding opportunity announcements (FOAs) and loan applications. <https://www.energy.gov/infrastructure/about-community-benefits-plans>

climate change, the Green Bank leverages limited public resources to scale-up and mobilize private capital investment in the green economy of Connecticut.

7.1 State Funds

The Green Bank receives public revenues from a number of sources that are leveraged to mobilize multiples of private capital investment in the green economy of Connecticut.

System Benefit Charge

As its primary source of public revenues, the Green Bank through CGS 16-245n(b) receives a 1 mill per kilowatt-hour surcharge called the Renewable Energy Investment Fund or Clean Energy Fund (“CEF”) from ratepayers of Eversource Energy and Avangrid. The CEF has been in existence since Connecticut deregulated its electric industry in the late 1990s.¹⁰⁸¹⁰⁹ On average, households contribute between \$7-\$10 a year for the CEF, aggregating to about \$25 million per year, which the Green Bank leverages to attract multiples of private capital investment in clean energy through its Financing Programs.

Regional Greenhouse Gas Emission Allowance Proceeds

As a secondary source of public revenues, the Green Bank receives a portion (i.e., 23%) of Connecticut’s RGGI allowance proceeds through CGS 22a-174(f)(6)(B). The Green Bank invests RGGI proceeds to finance clean energy projects through its Financing Programs. It should be noted that with the passage of PA 22-25, that allowance proceeds received in excess of \$5.2 million from the Green Bank’s portion of RGGI, are to be directed to DEEP for the purposes of supporting electric school buses in environmental justice communities.

7.2 Federal Funds

The Green Bank receives public revenues through a number of past, current, and future sources of federal funds as well that it leverages to scale-up and mobilize private capital investment in the green economy of Connecticut.

American Recovery and Reinvestment Act

Through the American Recovery and Reinvestment Act (“ARRA”) the CCEF received \$20 million for its programs and initiatives. After nearly \$12 million of those funds were invested as grants, the Green Bank repurposed and invested the remaining \$8.2 million in financing programs. With \$250,000 of ARRA funds left,¹¹⁰ the Green Bank invested nearly \$8.0 million of ARRA funds to attract and mobilize \$232 million of public and private investment in residential clean energy financing programs.¹¹¹

Infrastructure Investment and Jobs Act

As a result of the IIJA, significant federal resources are being made available to local and state governments through formula grants, and through competitive requests for proposals from budget allocations across many federal agencies. The Green Bank has been an active participant in the various federal agency public engagement processes under the IIJA and IRA.¹¹²

¹⁰⁸ PA 98-28 An Act Concerning Electric Restructuring – <https://www.cga.ct.gov/ps98/act/pa/1998pa-00028-r00hb-05005-pa.htm>

¹⁰⁹ The Clean Energy Fund should not be mistaken with the Conservation Adjustment Mechanism (or the Conservation and Loan Management Fund), which is administered by the EDCs

¹¹⁰ As of June 30, 2023

¹¹¹ <https://www.ctgreenbank.com/wp-content/uploads/2024/03/CGB-ARRA-Infographic-March-2024.pdf>

¹¹² <https://www.ctgreenbank.com/engagement-on-iija-ira/>

The Green Bank will compete for and pursue federal funding opportunities to support its programs, where appropriate, including:

- **Department of Energy’s Loan Program Office**¹¹³ – on March 25, 2022, the Loan Program Office (“LPO”) of the DOE presented to the Board of Directors of the Green Bank,¹¹⁴ and the Green Bank subsequently followed with public comments to the DOE on July 1, 2022.¹¹⁵ Specifically, the LPO presented the new State Energy Financing Institutions (“SEFI”) provisions within the IIJA that amended Title 17 to (1) include projects receiving financial support or credit enhancements from SEFIs as eligible projects, and (2) clarifies that such projects do not require “new or significantly improved technologies” to qualify.¹¹⁶ As defined by the DOE-LPO, the Green Bank is a SEFI – and, on September 29, 2023, the Green Bank received official notification from the DOE that it is a SEFI.

Subsequently, through the passage of the IRA, a congressional appropriation for Title 17 ensued, which triggered the expansion of the LPO’s authority including enabling SEFI. LPO can now augment state-administered clean energy programs, providing additional financial support to projects that align federal energy priorities with those of U.S. states like Connecticut. Qualifying project participation may include equity, loan loss reserves, co-lending (i.e., by the SEFI providing debt financing which may be pari-passu with or subordinate to LPO funding or financial support), and other financing mechanisms for eligible technologies such as renewable energy, energy efficiency, fuel cells, hydrogen, energy storage, and more.

The Connecticut Green Bank, in collaboration with other states (e.g., New York Green Bank, Massachusetts Community Climate Bank or the Rhode Island Infrastructure Bank), can individually or collectively apply to the LPO or support other proposals submitted to the LPO through SEFI to leverage federal funding to mobilize private deployment of eligible technologies.

Inflation Reduction Act

As a result of IRA, significant federal resources are being made available through investment tax credits (e.g., 25D Residential Clean Energy Credit, 48 Energy Investment Tax Credit) and other resources including the GGRF. These tax credits, along with their associated adders (i.e., energy communities, low-income, domestic content), are consistent with the Green Bank’s efforts to mobilize investment in vulnerable communities through its various incentive and financing programs.

The Green Bank, as a subrecipient of other lead applicant proposals, competed for and won several federal funding opportunities to support its programs, including:

- **Greenhouse Gas Reduction Fund** – \$27 billion GGRF modelled after the Green Bank, comprising:

¹¹³ It should be noted that the President and CEO of the Connecticut Green Bank voluntarily served on the Biden-Harris Transition Team following the November 2019 elections and was assigned to the DOE team and responsible for ascertaining the LPO.

¹¹⁴ <https://www.youtube.com/watch?v=TPb7AHRWFhg>

¹¹⁵ https://www.ctgreenbank.com/wp-content/uploads/2022/12/3_DOE_LPO_Title-XVII_CT-Green-Bank_Public-Comments_070122.pdf

¹¹⁶ <https://www.energy.gov/lpo/state-energy-financing-institutions-sefi-supported-projects>

- **Solar for All** – \$7 billion competition that provided 60 grants to states, tribes, municipalities and nonprofits to expand the number of low-income and disadvantaged communities for investment in residential and community solar, as well as associated storage and other enabling upgrades (e.g., new roof, electric panels, energy efficiency). Supported DEEP’s winning “Project SunBridge” application of \$62.5 million with a focus on increasing investment in and deployment of solar + storage for multifamily affordable housing.
- **Clean Communities Investment Accelerator** (“CCIA”) – \$6 billion competition that funded 5 hub nonprofits with the plans and capabilities to rapidly build the clean financing capacity of specific networks of public, quasi-public, and nonprofit community lenders to ensure that households, small businesses, schools, and community institutions in low-income and disadvantaged communities have access to financing. Supported Justice Climate Fund’s winning application of \$940 million with a focus on minority depository institutions.
- **National Clean Investment Fund** (“NCIF”) – \$14 billion competition that funded 3 national nonprofits that will partner with private capital providers to deliver financing at scale to businesses, communities, community lenders, and others. Supported Coalition for Green Capital’s winning application of \$5 billion, including \$94 million of support through the Green Bank with a focus on increasing investment in and deployment of clean energy and environmental infrastructure through green infrastructure, green school buses, green resilience hubs, green school buildings, green municipal and commercial buildings, and green homes.¹¹⁷

The Green Bank’s federal competitive funding priority is the GGRF. The Green Bank has been actively involved in all public engagement aspects of the GGRF,¹¹⁸ and as a result, will be receiving significant funding through several lead applicants (i.e., DEEP and Coalition for Green Capital).

United States Department of Agriculture

The Green Bank has applied to the United States Department of Agriculture (“USDA”) to seek access to low-cost and long-term federal loan funds for the deployment of clean energy in rural communities¹¹⁹ through the Rural Energy Savings Program (“RESP”). The USDA has vast lending authority under the Rural Electrification Act of 1936, which enables direct loans, project financing and loan guarantees to a variety of borrowers.

7.3 Additional Funding Sources

Per CGS 16-245n, additional funding sources include, but are not limited to:

- Charitable gifts, grants, contributions as well as loans from individuals, corporations, university endowments and philanthropic foundations;

¹¹⁷ It should be noted that within the Connecticut Green Bank’s proposal to the Coalition for Green Capital, that New Hampshire (i.e., \$14.9MM) and Puerto Rico (i.e., \$37.8MM) are also included as participants (i.e., to receive low-cost debt financing) alongside Connecticut (i.e., \$40.8MM)

¹¹⁸ <http://www.ctgreenbank.com/ggrf/>

¹¹⁹ “Rural” communities are defined by a population bound and the various limits depend on the program; at the broadest, “rural” may be considered a town that has a population not greater than 50,000 people. Despite its positioning in a mostly-developed corridor, we estimate Connecticut would have 69% of towns eligible at the 20,000-person limit and 89% of towns at the 50,000-person limit.

- Earnings and interest derived from financing support activities for clean energy projects backed by the Connecticut Green Bank;
- If it qualifies as a CDFI under Section 4702 of the United States Code, funding from the CDFI Fund administered by the United States Department of Treasury, as well as loans from and investments by depository institutions seeking to comply with their obligations under the United States Community Reinvestment Act of 1977; and
- Contracts with private sources to raise capital.

8. Impact

The Green Bank’s evaluation efforts seek to understand how the increase in investment and deployment of clean energy and environmental infrastructure supported through the Green Bank, result in benefits to society. To that end, the Green Bank has devised an Evaluation Framework and Impact Methodologies for various societal benefits.

8.1 Evaluation Framework

The Green Bank has established an Evaluation Framework to guide the assessment, monitoring and reporting of the program impacts and processes, including, but not limited to energy savings and clean energy production and the resulting societal impacts or benefits arising from clean energy investment.¹²⁰ This framework focuses primarily on assessing the market transformation the Green Bank is enabling, including:

- **Supply of Capital** – including affordable interest rates, longer term maturity options, improved underwriting standards, etc.
- **Consumer Demand** – increasing the number of projects, increasing the comprehensiveness of projects, etc.
- **Financing Performance Data and Risk Profile** – making data publicly available to reduce perceived technology risks by current or potential private investors.
- **Societal Impact** – the benefits society receives from more investment in and deployment of clean energy.

With the goal of pursuing investment strategies that advance market transformation in green investing, the Green Bank’s evaluation framework provides the foundation for determining the impact it is supporting in Connecticut and beyond across the four (4) “E’s” (i.e., E⁴) – including Economy, Environment, Energy, and Equity.¹²¹

The Evaluation Framework will have to be revised, over time, to include environmental infrastructure, as well as the important role Green Liberty Bonds play in raising capital for investments.

¹²⁰ <https://ctgreenbank.com/wp-content/uploads/2017/02/CTGreenBank-Evaluation-Framework-July-2016.pdf>

¹²¹ <https://www.ctgreenbank.com/wp-content/uploads/2023/09/FY12-FY23-Green-Bank-Impact-Report-9-1-2023.pdf>

8.2 Impact Methodologies

To support the implementation of the Evaluation Framework, the Green Bank, working with various public sector organizations, has developed methodologies that estimate the impact from the investment, installation and operation of clean energy projects, including:

- **Jobs** – working in consultation with the Connecticut Department of Economic and Community Development (“DECD”), through the work of Guidehouse (formerly Navigant), the Green Bank devised a methodology that takes investment in clean energy to reasonably estimate the direct, indirect, and induced job-years resulting from clean energy deployment.¹²²
- **Tax Revenues** – working in consultation with the Connecticut Department of Revenue Services (“DRS”), through the work of Guidehouse, the Green Bank devised a methodology that takes investment in clean energy to reasonably estimate the individual income, corporate, sales, and property tax revenues from clean energy deployment.¹²³
- **Environmental Protection** – working in consultation with the USEPA and DEEP, the Green Bank devised a methodology that takes the reduction in consumption of energy and increase in the production of clean energy to reasonably estimate the air emission reductions (i.e., CO₂, NO_x, SO₂, and PM_{2.5}) resulting from clean energy deployment.¹²⁴
- **Public Health Improvement** – working in consultation with the USEPA, DEEP, and DPH, the Green Bank devised a methodology that takes air emission reductions to reasonably estimate the public health benefits (e.g., reduced hospitalizations, reduced sick days, etc.) and associated savings to society resulting from clean energy deployment.¹²⁵
- **Equity** – with the passage of PA 20-05, the Green Bank devised a methodology that takes the definition of “vulnerable communities” to track progress towards the goal of ensuring that no less than 40 percent of investment from its programs are directed to vulnerable communities by 2025.¹²⁶
- **Energy Burden** – working in consultation with DEEP and PURA, the Green Bank devised a methodology that takes actual solar PV production data from meters compared against contractual lease and PPA prices and electricity rates, to estimate the energy burden reduction from financing solar PV.¹²⁷

Each year, the Green Bank develops additional methodologies that value the impact the Green Bank is helping create in Connecticut and all of society. For more information on the Green Bank’s impact methodologies, visit the Impact page of the website.¹²⁸

In time, additional impact methodologies will be developed for environmental infrastructure.

¹²² https://www.ctgreenbank.com/wp-content/uploads/2018/03/CGB_DECD_Jobs-Study_Fact-Sheet.pdf

¹²³ <https://www.ctgreenbank.com/wp-content/uploads/2018/09/CGB-Eval-Tax-Methodology-7-24-18.pdf>

¹²⁴ <https://www.ctgreenbank.com/wp-content/uploads/2018/01/CGB-Eval-IMPACT-091917-Bv2.pdf>

¹²⁵ <https://www.ctgreenbank.com/wp-content/uploads/2018/03/CGB-Eval-PUBLICHEALTH-1-25-18-new.pdf>

¹²⁶ https://www.ctgreenbank.com/wp-content/uploads/2022/07/Equity_Investment_in_Vulnerable_Communities.pdf

¹²⁷ <https://www.ctgreenbank.com/wp-content/uploads/2022/07/CGB-Eval-Solar-Methodology-combined-6-8-2021-final.pdf>

¹²⁸ <https://www.ctgreenbank.com/strategy-impact/evaluations/>

8.3 Green Bond Framework

The Green Bank’s Green Bond Framework¹²⁹ provides a structure in which the Green Bank can more efficiently and effectively support its efforts to raise capital and deploy more clean energy and environmental infrastructure through the issuance of green bonds.

Connecticut has been at the forefront of state-level efforts to combat the threat of global climate change. In order to increase investment, the Green Bank will use its statutory authority (i.e., CGS 16-245kk) to issue bonds, including green bonds. These are key to sourcing capital for clean energy and environmental infrastructure projects and providing a way for all residents, businesses, and institutions of Connecticut to invest in growing our green economy.

The framework sets out how the Green Bank proposes to use its Master Trust Indenture (“MTI”) in a manner consistent with its purpose and provide the transparency and disclosures investors require to make investment decisions through green bonds. This framework is specifically intended for the MTI approved and adopted April 22, 2020, which establishes the purposes for which the Green Bank may issue green bonds or other public debt. The Framework is established in accordance with the Climate Bonds Initiative (“CBI”) Standard and adheres to the Green Bond Principles issued by the International Capital Market Association.

The Green Bond Framework will have to be revised, over time, to include environmental infrastructure.

9. Reporting and Transparency

The Green Bank has extensive reporting on its financial management and societal impact through various mechanisms. As a recipient of public revenues (i.e., CEF and RGGI allowance proceeds), the Green Bank believes that complete transparency is important to ensure the public’s continued trust in serving its purpose. The Green Bank reports to the Governor’s Office (i.e., Office of Policy and Management (“OPM”)), various committees of cognizance within the CGA (i.e., energy & technology, commerce, environment, and banking), and other departments (e.g., DEEP, Office of Fiscal Analysis).

9.1 Annual Comprehensive Financial Report

An Annual Comprehensive Financial Report (“ACFR”) is a set of government financing statements that includes the financial report of a state, municipal or other government entity that complies with the accounting requirements promulgated by the Governmental Accounting Standards Board (“GASB”). GASB provides standards for the content of an ACFR in its annually updated publication *Codification of Governmental Accounting and Financial Reporting Standards*. An ACFR is compiled by a public agency’s accounting staff and audited by an external American Institute of Certified Public Accountants (“AICPA”) certified accounting firm utilizing GASB requirements. It is composed of three sections – Introductory, Financial, and Statistical. The independent audit of the ACFR is not intended to include an assessment of the financial health of participating governments, but rather to ensure that users of their financial statements have the information they need to make those assessments themselves.¹³⁰

¹²⁹ https://ctgreenbank.com/wp-content/uploads/2020/04/CGB_Green-Bond-Framework_final-4-22-2020.pdf

¹³⁰ The Government Finance Officers Association (GFOA), founded in 1906, represents public finance officials throughout the United States and Canada. GFOA’s mission is to enhance and promote the professional management of governmental financial resources by identifying, developing, and advancing fiscal strategies, policies, and practices for the public benefit. GFOA established the Certificate of Achievement for Excellent in Financial Reporting Program in 1945 to encourage and assist state and local governments to go beyond the minimum requirements of generally accepted accounting principles to prepare CAFRs that evidence the spirit of transparency and full disclosure and then to recognize individual governments that succeed in achieving that goal.

To date, the Green Bank has issued ten (10) ACFR's, including:

- [Fiscal Year Ended June 30, 2014 \(Certificate of Achievement\)](#)
- [Fiscal Year Ended June 30, 2015 \(Certificate of Achievement\)](#)
- [Fiscal Year Ended June 30, 2016 \(Certificate of Achievement\)](#)
- [Fiscal Year Ended June 30, 2017 \(Certificate of Achievement\)](#)
- [Fiscal Year Ended June 30, 2018 \(Certificate of Achievement\)](#)
- [Fiscal Year Ended June 30, 2019 \(Certificate of Achievement\)](#)
- [Fiscal Year Ended June 30, 2020 \(Certificate of Achievement\)](#)
- [Fiscal Year Ended June 30, 2021 \(Certificate of Achievement\)](#)
- [Fiscal Year Ended June 30, 2022 \(Certificate of Achievement\)](#)
- [Fiscal Year Ended June 30, 2023](#)

As the “gold standard” in government reporting, the ACFR is the mechanism the Green Bank uses to report its fiscal year financial, investment, and impact performance to its stakeholders. For each of its nine years filing the ACFR with the Government Finance Officers Association the Green Bank has received a Certificate of Achievement for Excellence in Financial Reporting.¹³¹

9.2 Annual Report

Beyond the ACFR, the annual reports of the Green Bank are compiled by the marketing staff and include consolidated financial statement information and narratives of various program achievements in a condensed format that can be widely distributed.

To date, the Green Bank has issued twelve (12) annual reports, including:

- [Fiscal Year 2012 Annual Report](#)
- [Fiscal Year 2013 Annual Report](#)
- [Fiscal Year 2014 Annual Report](#)
- [Fiscal Year 2015 Annual Report](#)
- [Fiscal Year 2016 Annual Report](#)
- [Fiscal Year 2017 Annual Report](#)
- [Fiscal Year 2018 Annual Report](#)
- [Fiscal Year 2019 Annual Report](#)
- [Fiscal Year 2020 Annual Report](#)
- [Fiscal Year 2021 Annual Report](#)
- [Fiscal Year 2022 Annual Report](#)
- [Fiscal Year 2023 Annual Report](#)

9.3 Auditors of Public Accounts

The office of the Auditors of Public Accounts (“APA”) is a legislative agency of the State of Connecticut whose primary mission is to conduct audits of all state agencies, including quasi-public agencies. Included in such audits is an annual Statewide Single Audit of the State of Connecticut to meet federal requirements. The office is under the direction of two state auditors appointed by the state legislature. The APA audited certain operations of the Green Bank in fulfillment of its duties under Sections 1-122 and Section 2-90 of the CGS

To date, the APA has conducted five (5) audits, including:

¹³¹ GAO has yet to designate the FY 2023 ACFR with a Certificate of Achievement

- [Fiscal Years 2012 and 2013](#)
- [Fiscal Years 2014 and 2015](#)
- [Fiscal Years 2016 and 2017](#)
- [Fiscal Years 2018 and 2019](#)
- [Fiscal Years 2020 and 2021](#)

9.4 Open Connecticut and Open Quasi

Open Connecticut centralizes state financial information to make it easier to follow state dollars. In Connecticut quasi-public agencies are required to submit annual reports to the legislature, including a summary of their activities and financial information. In addition to that, the Comptroller’s Office requested that quasi-public agencies voluntarily provide payroll and checkbook-level vendor payment data for display on Open Connecticut. The Green Bank, which was among the first quasi-public organizations to participate, has voluntarily submitted this information since the inception of Open Connecticut. In June of 2020, the Comptroller launched Open Quasi, which provides payroll and checkbook level data for all quasi-public organizations in Connecticut.

For more information, go to <https://openquasi.ct.gov/>

10. Research and Product Development

As the Green Bank implements its Comprehensive Plan, there will be ongoing efforts to develop market opportunities for future green investments. With the lessons being learned and best practices being discovered in the green economy, the Green Bank’s ability to deliver more societal benefits requires understanding potential opportunities and the development of pilot programs and initiatives to increase and measure impact, including, for example:

- **Ecosystems Services** – increasing understanding of ecosystem services values from environmental infrastructure, will help to identify opportunities to mobilize private investment to maximize GHG emissions reductions and resiliency against climate change. Ongoing support of research studies to understand the value of ecosystem services from environmental infrastructure (e.g., public health) is important.
- **Carbon Offsets** – continuing to increase understanding of carbon offsets,¹³² recognizing their importance within environmental infrastructure (e.g., forest carbon, climate-smart agriculture) and the potential to generate revenues in support of projects, there is need for ongoing support of research studies to understand carbon offset markets and their accessibility for energy efficiency projects.
- **Resiliency** – in its efforts to advance resilience, the Green Bank working with DEEP, Insurance Department, and CIRCA, will seek to better understand labelling (e.g., FORTIFIED by the Insurance Institute for Business and Home Safety), direct install measures, and other programs (e.g., adapting Solarize campaigns to Ruggedize campaigns). To continue to develop ESS, research and pilots for public health and affordable housing, as well as vehicle to grid (“V2G”) may also be pursued.
- **Electric School Buses** – per Public Act 22-25, the Green Bank supported contract extensions for electric school buses (“ESB”) and financial support through RGGI for vouchers in support of ESB deployment in environmental justice communities through the

¹³² Verified Carbon Standard – VM0038 Methodology for Electric Vehicle Charging Systems (V1.0) – <https://verra.org/methodology/vm0038-methodology-for-electric-vehicle-charging-systems-v1-0/>

Connecticut Hydrogen and Electric Automobile Purchase Rebate (“CHEAPR”) program. Support for the deployment of ESBs and electric vehicle supply equipment (“EVSE”) will enable increased private investment to support the 100% zero emission ESB goals for 2030 (i.e., environmental justice communities) and 2040 (i.e., all communities).

- **Hydrogen** – per Special Act 22-8,¹³³ and consistent with the definition of “clean energy” under CGS 16-245n, the Green Bank was chair of the task force that studied hydrogen power,¹³⁴ and led to the passage of Public Act 23-156 “An Act Implementing Recommendations of the Hydrogen Task Force”. Recognizing the importance of “green hydrogen” to Connecticut’s fuel cell industry, there may be the need for research on the sources, infrastructure, and uses related to hydrogen.
- **Impact Methodologies** – building on the Green Bank’s leading impact methodologies for “clean energy,” efforts will be undertaken to develop impact methodologies for “environmental infrastructure”.
- **Battery Recycling** – as the co-administrator of the 580 MW Energy Storage Solutions program, understanding the implications, challenges, and opportunities for battery recycling (e.g., lithium-ion batteries) and end-of-life is important.
- **Artificial Intelligence** – undertake research to identify the challenges and opportunities posed by Artificial Intelligence (“AI”) in terms of the Green Bank’s operations and mission.

The Green Bank’s research product development efforts are intended to open-up new market channels for private investment in Connecticut’s green economy through studies, pilot projects, and other initiatives that have the potential for expanding the impact of the Green Bank.

11. Budget

11.1 FY 2023 Budget

For the details on the FY 2023 budget– [click here](#).

For details on the FY 2023 revised budget – [click here](#).

11.2 FY 2024 Budget

For the details on the FY 2024 budget– [click here](#).

For details on the FY 2024 revised budget – [click here](#).

11.3 FY 2025 Budget

For the details on the FY 2025 budget– [click here](#).

¹³³ An Act Establishing a Task Force to Study Hydrogen Power – <https://www.cga.ct.gov/2022/ACT/SA/PDF/2022SA-00008-R00HB-05200-SA.PDF>

¹³⁴ <https://www.ctgreenbank.com/hydrogen-task-force/>

12. Glossary of Acronyms

ABS	Asset-Backed Security
ACFR	Annual Comprehensive Financial Report
ACG Committee	Audit, Compliance, and Governance Committee
AICPA	American Institute of Certified Public Accountants
AI	Artificial Intelligence
APA	Auditors of Public Accounts
ARRA	American Recovery and Reinvestment Act
BEA	Business Energy Advantage
BIL	Bipartisan Infrastructure Law
BOC Committee	Budget, Operations, and Compensation Committee
BOD	Board of Directors
CCIA	Clean Communities Investment Accelerator
CEF	Clean Energy Fund (or Renewable Energy Investment Fund)
CBI	Climate Bonds Initiative
CCEF	Connecticut Clean Energy Fund
CDFI	Community Development Financial Institution
CEF	Clean Energy Fund
CGA	Connecticut General Assembly
CGS	Connecticut General Statutes
CHEAPR	Connecticut Hydrogen and Electric Automobile Purchase Rebate
CIRCA	Connecticut Institute for Resilience and Climate Adaptation
C-PACE	Commercial Property Assessed Clean Energy
CBA	Community Benefit Agreement
CBP	Community Benefit Plan
DECD	Department of Economic and Community Development
DEEP	Department of Energy and Environmental Protection
DoAg	Department of Agriculture
DPH	Department of Public Health
DRS	Department of Revenue Services
EDC	Electric Distribution Company
ESB	Electric School Bus
EEB	Energy Efficiency Board
EIF	Environmental Infrastructure Fund
ESS	Energy Storage Solutions
EM&V	Evaluation, Measurement, and Verification
EVSE	Electric Vehicle Supply Equipment
GASB	Governmental Accounting Standards Board
GHG	Greenhouse Gas Emissions
GGRF	Greenhouse Gas Reduction Fund
GWSA	Global Warming Solutions Act
HES	Home Energy Solutions
HES-IE	Home Energy Solutions – Income Eligible
IPC	Inclusive Prosperity Capital
IIJA	Infrastructure Investments and Jobs Act
IRA	Inflation Reduction Act
LMI	Low-to-Moderate Income
MPA	Master Purchase Agreement

MTI	Master Trust Indenture
MW	Megawatts
NCIF	National Clean Investment Fund
NRCS	Natural Resources Conservation Service
NRES	Non-Residential Renewable Energy Solutions
OPM	Office of Policy and Management
PA	Public Act
PDR	Purchasing Development Rights
PPA	Power Purchase Agreement
PRI	Program Related Investment
PSA	Professional Service Agreement
PURA	Public Utilities Regulatory Authority
RGGI	Regional Greenhouse Gas Initiative
RPS	Renewable Portfolio Standard
RRES	Residential Renewable Energy Solutions
RSIP	Residential Solar Investment Program
RESP	Rural Energy Savings Program
SBEA	Small Business Energy Advantage
SCORP	Statewide Comprehensive Outdoor Recreation Plan
SCRF	Special Capital Reserve Fund
SHREC	Solar Home Renewable Energy Credit
SRF	State Revolving Fund
TPL	Trust for Public Land
URI	Urban Resources Institute
USDA	U.S. Department of Agriculture
USDOE	U.S. Department of Energy
USEPA	United States Environmental Protection Agency
V2G	Vehicle to Grid



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